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BRIEFING ROOM

# Executive Order on Diversity, Equity, Inclusion, and Accessibility in the Federal Workforce

JUNE 25, 2021 • PRESIDENTIAL ACTIONS

By the authority vested in me as President by the Constitution and the laws of the United States of America, including sections 1104, 3301, and 3302 of title 5, United States Code, and in order to strengthen the Federal workforce by promoting diversity, equity, inclusion, and accessibility, it is hereby ordered as follows:

Section 1. Policy. On my first day in office, I signed Executive Order 13985 (Advancing Racial Equity and Support for Underserved Communities Through the Federal Government), which established that affirmatively advancing equity, civil rights, racial justice, and equal opportunity is the responsibility of the whole of our Government. To further advance equity within the Federal Government, this order establishes that it is the policy



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#### UNITED STATES OFFICE OF PERSONNEL MANAGEMENT

Washington, DC 20415

CPM 2021-17

July 23, 2021

Memorandum for Chief Human Capital Officers

From: Kiran A. Ahuja

Director

Subject: Additional Guidance on Post-Reentry Personnel Policies and Work

Environment

On June 10, 2021, the Office of Management and Budget (OMB), Office of Personnel Management (OPM), and General Services Administration (GSA) issued memorandum M-21-25 to assist agencies in planning for a safe increased return of Federal employees and contractors to physical workplaces with post-reentry personnel policies and work environment. To further assist agencies, OPM is issuing a set of frequently asked questions covering telework, remote work, and other human resources policies related to reentry and a fact sheet providing guidance and example scenarios for determining official worksites, location-based pay entitlements, and travel benefits for employees under telework and remote work arrangements. OPM developed this guidance in coordination with GSA and with input from a Chief Human Capital Officers Council working group on the future of work.

As noted in M-21-25, agencies can, where appropriate, deploy personnel policies such as telework and remote work effectively and efficiently as strategic management tools for attracting, retaining, and engaging talent to advance agency missions, including in the context of changes in workplaces nationwide as a result of the pandemic and in response to long-term workforce trends. As agencies consider personnel policies and associated flexibilities in their post-reentry work environments, informed by consultation with agency leadership, supervisors, employees, and employee representatives, we strongly encourage agency travel and human resources offices to collaborate when establishing telework and remote work policies that may effect leadership, based may entitlements and travel hereofite.



"agencies should leverage their <u>experiences</u> with expanded telework during the pandemic to institutionalize telework programs as a routine way of doing business."

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## **Signals**



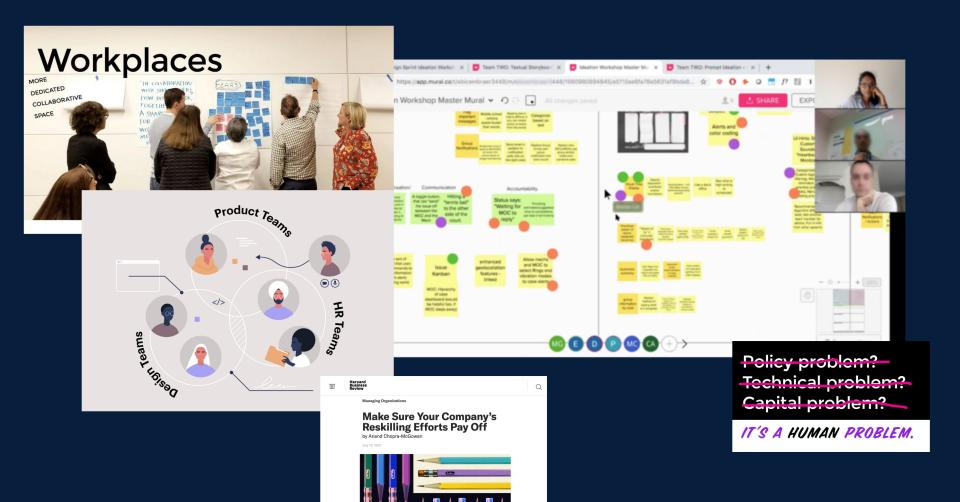
## **Insights**



## Culture

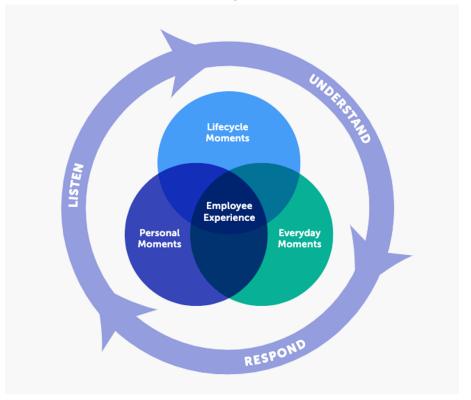


WORK EXPERIENCES
THAT MATTER



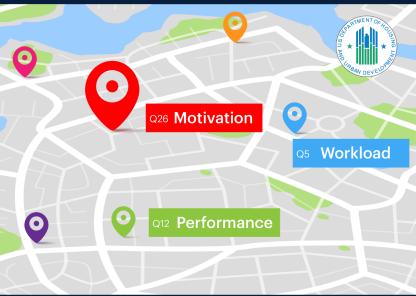
#### What is culture?

Experience of work (behaviors, habits, and moments).











How might we create a connected culture in times of crisis — and future proof our culture to be more resilient in times of change?

# What is your magic skill as a leader who leads change?

What success surprised you the most from the pandemic telework culture change?

What is a small but big (impact) tool or tactic that you use to create an inclusive culture?

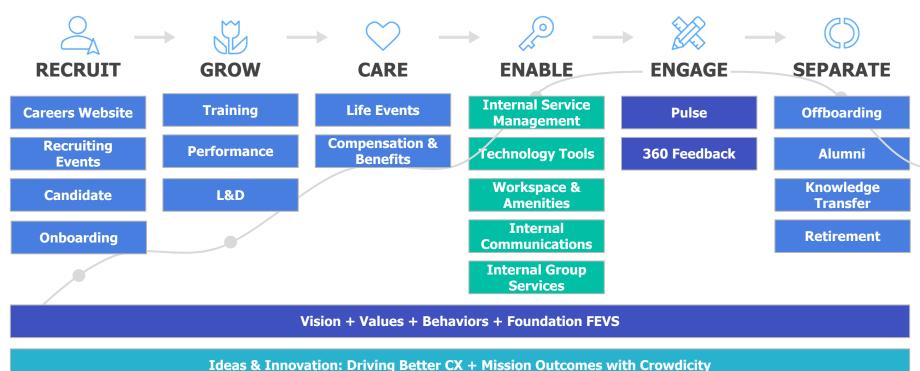
What does a connected culture look like?

Does equity play a role?

If you had a magic wand, and could fix anything in government, what would it be?

#### Leaders are always getting better at taking care of their people.

A holistic approach that focuses on the whole person employee journey



Key:









