## Medallia



# Global Impact Report













## **CEO Letter**



Mark Bishof
CEO of Medallia

This year has been one of accelerated growth for Medallia. Since stepping into the CEO role in January, I've had the opportunity to work alongside a newly formed leadership team committed to one clear mission: scaling our impact and delivering unmatched value to our customers. Across every function, we're focused on enabling enterprises to take action through Al-powered omnichannel customer experience programs.

While much of our energy has been directed at scaling our business for enterprise growth and delivering category-defining technology, we've also continued to invest in what makes Medallia strong: our people, our communities, and our long-term commitments to responsible business.

Over the past year, we expanded our investment in employee experience, launching and improving development programs like The Leadership Experience and Leadership Essentials to help people leaders grow at Medallia. We also formed our first Employee Experience Committee, bringing together leaders from across teams and functions to ensure we're leveraging the full power of our team's expertise and our product to listen, extract insights, and take action.

In 2025, at our flagship Experience events in Las Vegas and London, we hosted service-focused volunteer activations for the first time—packing STEM and hygiene kits, and writing handwritten notes for families and communities in need. These moments of giving back with our customers and partners remind us that impact comes in many forms.

On the environmental front, we continue to make meaningful progress. We are establishing science-based targets to ensure we're on track for net-zero by 2040, and engaging our suppliers to support them in reducing their own emissions. We're also opening a new headquarters office in Tysons, VA, which will meet LEED Gold standards and reflects our commitment to sustainable growth.

As we accelerate our innovation agenda to help enterprise organizations drive greater impact with Frontline-Ready Al<sup>TM</sup>, we've also strengthened our governance. New ethical standards and safeguards guide how we build and deploy Al—across our own systems, our customers, and third-party vendors. Combined with our best-in-class approach to cybersecurity and data privacy, this ensures our platform and Al solutions remain powerful, scalable, and aligned with the highest standards of security, transparency, and responsibility required by the world's leading brands.

Of course, none of this progress would be possible without the continued focus and passion of Medallians around the world. Their work is what drives us forward and what allows Medallia to deliver responsible innovation at scale.

I'm proud of what we've accomplished and excited about what's ahead.

#### **Mark Bishof**

CEO of Medallia



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## **About This Report**

We are excited to share our fifth Global Impact Report with you. This report seeks to identify and understand the environmental, social, and governance (ESG) factors that impact our organization and conversely how we impact the environment and society around us. Launched in May 2021, Medallia's ESG program highlights our progress to date in our annual Global Impact Report.

This report has been prepared in accordance with the Sustainability Accounting Standards Board's (SASB) <u>Software & IT Services Sector Standard</u>, version 2023-12. The reporting period is fiscal year 2025, which covers February 1, 2024 to January 31, 2025, unless otherwise noted.

To successfully deliver against our purpose as a business that can and should be a force for good, we must remain focused on innovation, hard work, and serving others. It also means leading with our values in our products, and in how we treat people and the planet we share. To this end, Medallia is dedicated to leaving the world better than we found it, and to creating powerful products and delivering services that empower others to do the same.

We welcome your thoughts and questions at <a href="mailto:esg@medallia.com">esg@medallia.com</a>.

#### SAFE HARBOR

This Global Impact Report contains forward-looking statements that are based on our current plans, considerations, and determinations regarding environmental, social, and governance matters (ESG) relating to Medallia. These forward-looking statements include, for example, the quotations of management and current strategies, and reflect management's best judgment based on factors currently known, and involve risks and uncertainties. Many of these factors relate to matters that are beyond our control and are changing rapidly. Significant variation from the assumptions underlying our forward-looking statements could cause our actual results set forth in this Global Impact Report to vary, and the impact could be significant. All forward-looking statements in this Global Impact Report are based on information available to us as of the date hereof. We undertake no obligation, and do not intend, to update the information contained in this Global Impact Report, except as required by law.



## Company Background

Medallia is the global leader in customer and employee experience, trusted by the world's most iconic brands — including 7 of the Fortune 10. Medallia's Al-driven platform helps enterprise organizations turn billions of feedback signals into clear, prioritized actions. With deep domain expertise, a powerful partner ecosystem, and consistent leadership recognition from top industry analysts, Medallia transforms customer experience into a strategic driver of business growth.

In 2021, Medallia was acquired by Thoma Bravo, one of the largest software investors in the world. Becoming a private company has allowed Medallia to benefit from Thoma Bravo's operating capabilities, capital support, and deep sector expertise. This milestone in Medallia's history underscores our commitment to constant innovation, expansion, and value creation. ESG continues to be a growing part of Thoma Bravo.

## Medallia

Founded: 2000

Global Headquarters: Tysons, Virginia Pleasanton, California

#### **Our Purpose:**

We empower organizations to deliver on their promises, so they feel the love!

#### **Our Vision:**

To create a world where organizations are loved by their customers and employees.

"Being thoughtful about our and our portfolio companies' impacts on society is important to who we are as a firm. Medallia is a prime example of this, and we are excited for their continued journey."



Donna Bebb

Head of Responsible Growth
and Governance at Thoma Bravo



## Medallia core values

At Medallia, we empower exceptional people to create extraordinary experiences together.

Every day we work to create an environment that drives professional growth, connected to the success of the business.

We foster a culture of excellence, inclusivity, and respect—we live by our values. Bring your whole self.



**Embrace a Growth Mindset** 



Do What You Say



Relentlessly Create Customer Value



Value People



Fight to Win

"Our values are more than words. They are the compass that shapes our culture, guides how we lead, and drives the impact we create."



Lourdes Caballero Senior Vice President, People & Culture







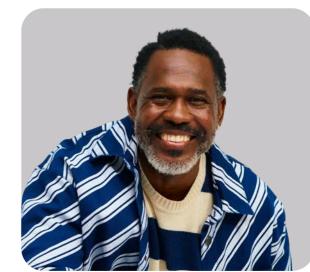


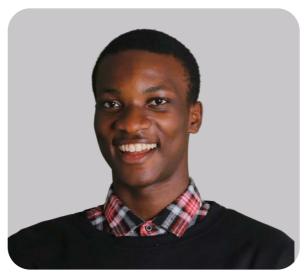


















## At a Glance

#### ESG:

Medallia earned a Committed Badge from EcoVadis for the second year in a row, scoring 9% higher than the previous year and highlighting our commitment to ESG.



#### Commitment to Inclusion:

We're proud to achieve the Fair Pay Workplace Certification for the third year and 100% on the Corporate Equality Index for our seventh year.





## **Environmental Impact:**

We're committed to setting near-term science based targets through SBTi, and reported to CDP for the third year in a row.

We have a robust Al Governance Policy, internal Al Moderation Council, and external Al Advisory Board.

## **Data Privacy:**

Medallia holds certifications in ISO 27001, ISO 27017, ISO 27018, ISO 27701, HITRUST, FedRAMP High authorization, and maintains HIPAA compliance.

## **Supplier Engagement:**

Al Governance:

Medallia surpassed our Supplier Diversity goals by achieving 17.4% of addressable spend with certified diverse suppliers, and encouraged key suppliers to reduce their own emissions.



# Social Impact

We seek to be a company that does the right thing, and in doing so, to have a positive impact on our employees, customers, and the broader communities in which they live and work. We are dedicated to cultivating an open, inclusive, and collaborative environment where employees can not only do their best work but also be proud of their workplace. We do so by striving to create an equitable internal environment and a more equitable society externally—through listening, understanding, and addressing the unique needs of different communities, including those we know are typically underserved and underrepresented.



## Employee Experience

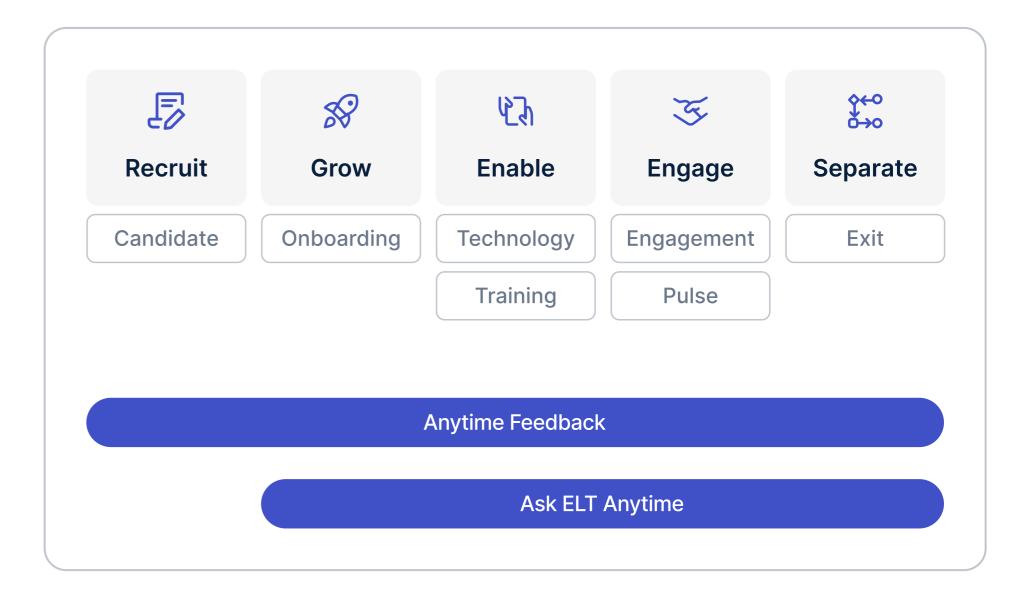
#### **Our Vision**

We offer two-way communication throughout the employee journey so we can continuously improve the employee experience, creating an environment where employees are empowered to make an impact in their roles and deliver on our brand promise.

#### Our Approach to Listening

Our active and passive approach to employee listening allows us to have a consistent pulse on what employees are feeling and what they need to be successful. We have developed a regular rhythm where we ask employees to share feedback and ideas with us twice annually and during key moments (including recruiting, onboarding, enablement trainings), while still allowing them to share feedback with us anytime through our Always On Programs: Anytime Feedback and Ask ELT (Executive Leadership Team) Anytime. These programs allow an avenue for two-way communication between our leaders and employees. In Anytime Feedback, employees can share feedback directly with our executive leadership, allowing employees to surface any topic to the executive level. To foster transparency, our employees can ask our Executive Leadership team a question using Ask ELT Anytime, providing an open-door policy between our leaders and employees. Additionally, all Ask ELT Anytime Q&As are available to employees in real time in our Voice of Medallia platform.

Our employees have a voice and trust us with their feedback. Their trust is demonstrated in our response rates, which regularly exceed industry standards.



## FY25 Key Metrics:

73% Engagement Survey response rate

66% of employees agree with "Medallia is a great place to work"

75% of employees agree with "My work is meaningful"

68% of employees agree with "I feel like I belong at Medallia"



## **Employee Experience**

#### Our Approach to Building Our EX Program

In FY25, Medallia formed its first Employee Experience Committee to help shape and advise our internal employee listening program. The EX Committee consists of seasoned internal Medallia experts from various teams including EX Advisory, Professional Services, Client Experience, and Product and meets quarterly to exchange ideas and ensure Medallia's employee listening program is leading the industry. This group has already driven meaningful program improvements, including aligning our engagement survey calculation and survey questions to our EX Best Practice Package (BPP) and upgrading our Text Analytics topics.

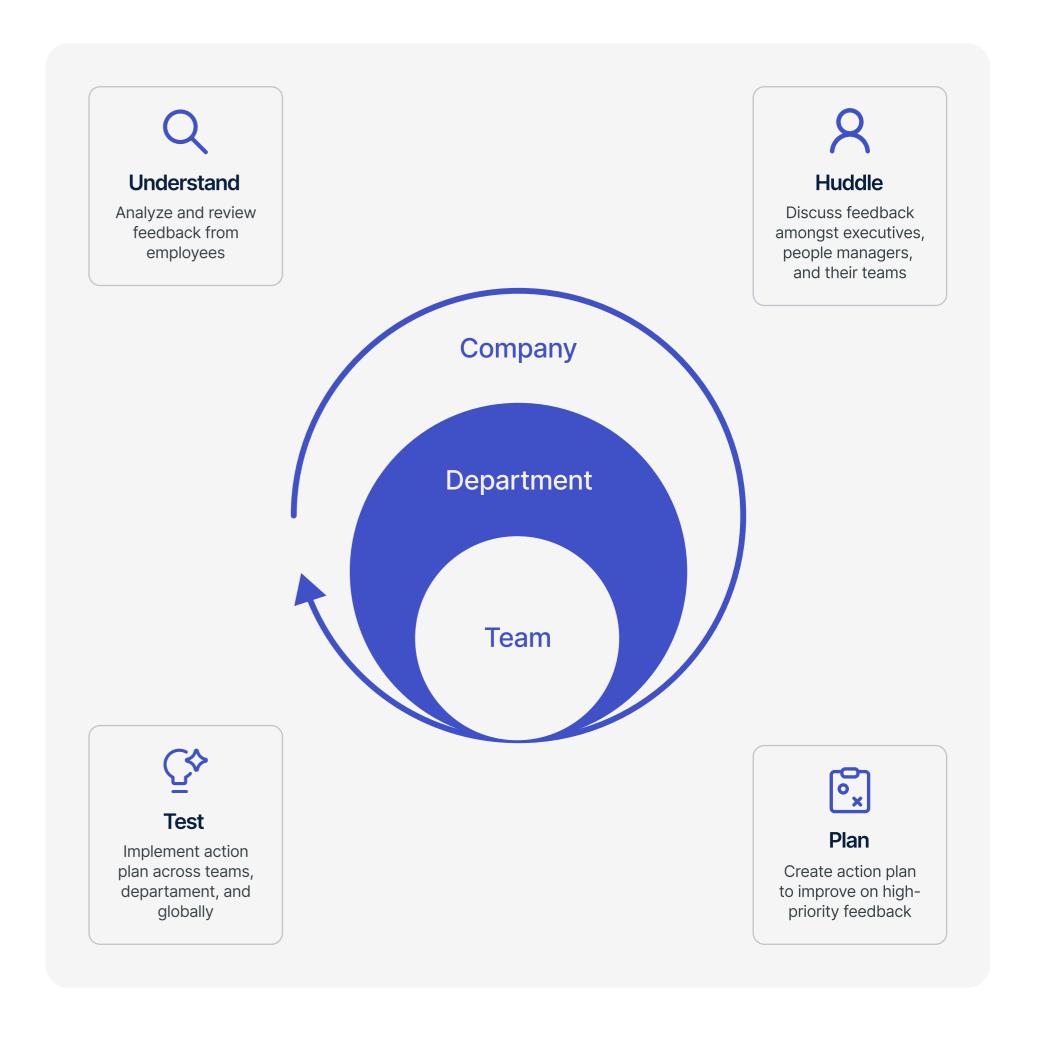
#### Our Approach to Measuring Employee Engagement

At Medallia, we focus on understanding employee engagement through measuring the Engagement Index Score, which is comprised of six key drivers: Commitment, Organizational Pride, Enthusiasm, Sense of Accomplishment, Likelihood to Recommend the Organization for Employment, and Sense of Feeling Valued. The Engagement Index Score is measured using a Pattern of Response approach. In this approach, we view the pattern of how individual employees respond to these six driver questions. Since engagement consists of more than just one facet, all facets must be positive for an employee to be considered engaged. Using this index in our employee engagement surveys help to identify areas of opportunity to take action to improve employee experience.

#### Our Approach to Understanding & Taking Action on Feedback

To understand employee feedback we take advantage of Medallia's advanced analytics capabilities. Medallia's reporting intelligently routes

feedback to those who are most equipped to take action. Our reporting takes the guesswork out by using artificial intelligence to surface key themes, strengths, and opportunities to help us understand where we need to focus to improve the experience for our employees. This allows users to spend time and energy on what is meaningful: taking action on feedback. Medallia's products support action planning by allowing you to provide individualized support through closed-loop feedback, as well as tackle pervasive themes in feedback using Medallia Action Intelligence.





## **Best Places to Work Awards**



Through our commitment to creating a seamless employee experience, with people at the center of everything we do, Medallia has been recognized as an employer of choice in the US by Comparably, a leading platform for workplace culture insights.



## Medallia.org

We are committed to helping create a world where everyone has a voice. Our social impact arm, Medallia.org, helps us make that happen by partnering with mission-driven organizations serving the most vulnerable.

#### **Our Story**

In 2017, a few passionate Medallians started Medallia.org to fuel their calling for giving back. They saw a desire within their fellow Medallians to support their communities more, and since then, this force has expanded to include Medallians across departments, levels, and around the world.

In 2019, Medallia joined Pledge 1% (a global coalition of companies dedicated to giving back) to set up Medallia.org and embed social impact into our DNA, leveraging our superpowers—product, people, and capital powers—for social good.

#### **Product:**

We make our products more accessible for nonprofits working to solve the world's biggest problems.



## People:

We make employee volunteerism and fundraising easier than ever through streamlined policies and processes. These include three days of Volunteer Time Off per calendar year.

## Capital:

We offer monetary support to nonprofits focused on frontline relief during global emergencies, and we partner with <u>Tides Foundation</u> to do so.

## Our Global Week of Giving

We provide our employees volunteering and fundraising opportunities all year round through Alaya by Benevity. One key opportunity is our annual Global Week of Giving (GWG), which is a week dedicated to giving back across our global footprint, and in 2024, we hosted our sixth year of GWG.

During our 2024 GWG, 200+ Medallians (over 10% of the company) volunteered 600+ hours in person or virtually across 8 countries. Medallians engaged through skill-based volunteering, donating, and fundraising. Out of the Medallians who participated in GWG:

reported feeling a sense of pride working for Medallia.

93.8% felt more connected to Medallia's values.

93.8% stated GWG helped them feel a sense of belonging.

90.6% felt closer to their fellow Medallians.

Their impact was vast, including supporting Latinx women to gain insights into the tech industry, serving meals to those facing poverty, promoting green and sustainable spaces, and so much more.



Medallians volunteering to help alleviate hunger in New York by cooking and serving meals using surplus ingredients.

# Committed to Our Communities

In fiscal year 2025, Medallians volunteered approximately 1,000 hours for over 30 nonprofits globally.

In addition, participation in our social impact initiatives is positively associated with employee retention, where we saw that rates of attrition were 79% lower for employees who volunteered or donated compared to those who did not.\*

\*This analysis compared the percentage of departed employees among those who participated in our social impact initiatives and those who did not from February 1, 2023 to January 31, 2024 (FY24).



Medallians volunteer to provide gifts during the holiday season for families experiencing poverty in Toronto.

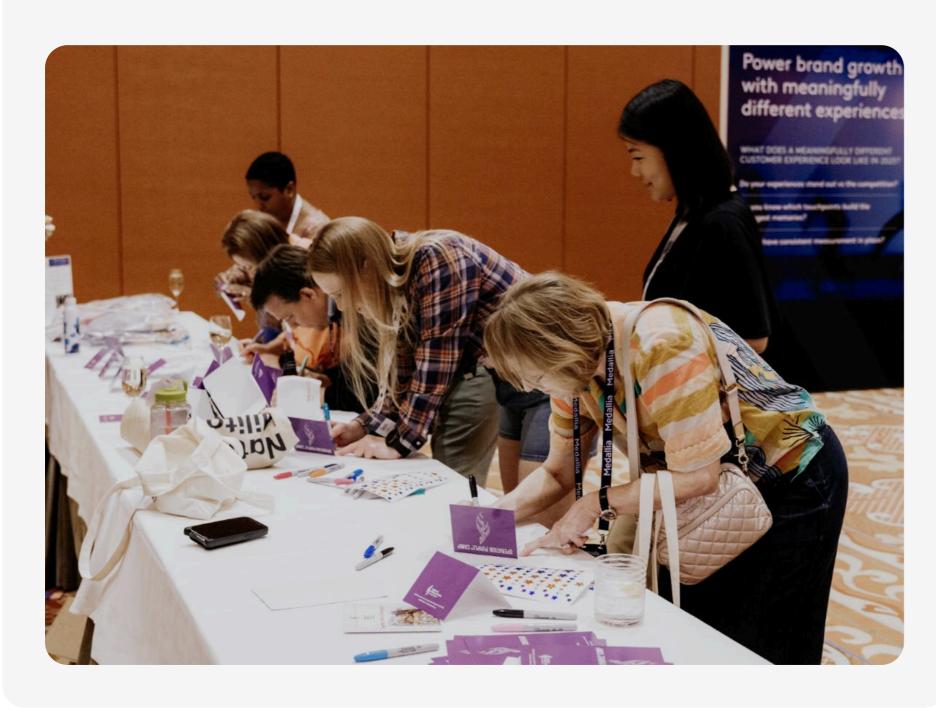


# Spotlight on Experience Conferences

Medallia is proud to bring together CX and EX leaders at our annual user conference, Experience. For Experience '25 in Las Vegas and London, we teamed up with two nonprofits to make a positive impact together and create a meaningful experience for our attendees.

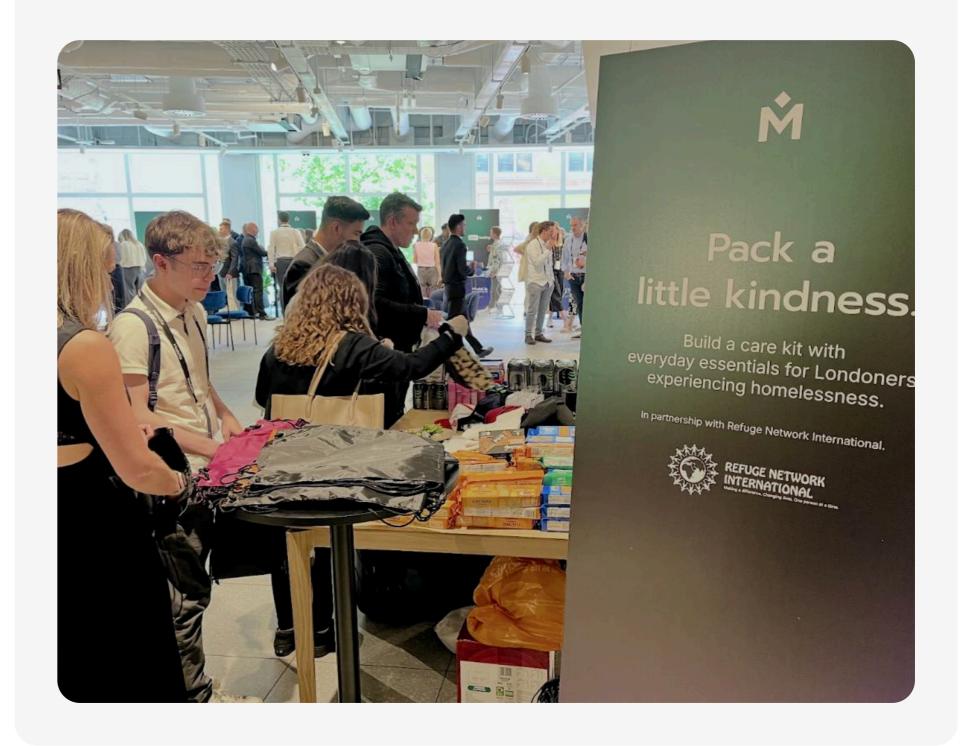
## Las Vegas

Medallia continues to further our dedication towards equitable experiences for our service members, Veterans, and their families. That is why we partnered with <a href="National Military Family Association">National Military Family Association</a> during Experience Las Vegas. Attendees packed 180+ STEM kits and wrote 300 cards for military kids, who often report lower well-being, to help build resiliency, problem solving skills, and confidence.



#### London

In London, we teamed up with <u>Refuge Network International</u> to support people experiencing homelessness, right in the backyard of our London office. Attendees assembled 120+ care packages filled with essential supplies for those most impacted by the cost of living crisis.



# Diversity, Equity, Inclusion, and Belonging

At Medallia, our goal is to personalize every experience, ensuring all employees feel valued and respected regardless of race, sex, religion, gender identity/expression, socioeconomic background, or any other identifying classification. That is why we founded our Diversity, Equity, Inclusion, and Belonging (DEIB) practice in 2016 dedicated to creating a workplace that honors differences, fosters equity and encourages collaboration. We seek to embed these pillars of DEIB into every aspect of the business as we believe that diversity and inclusion are key drivers of innovation and success.

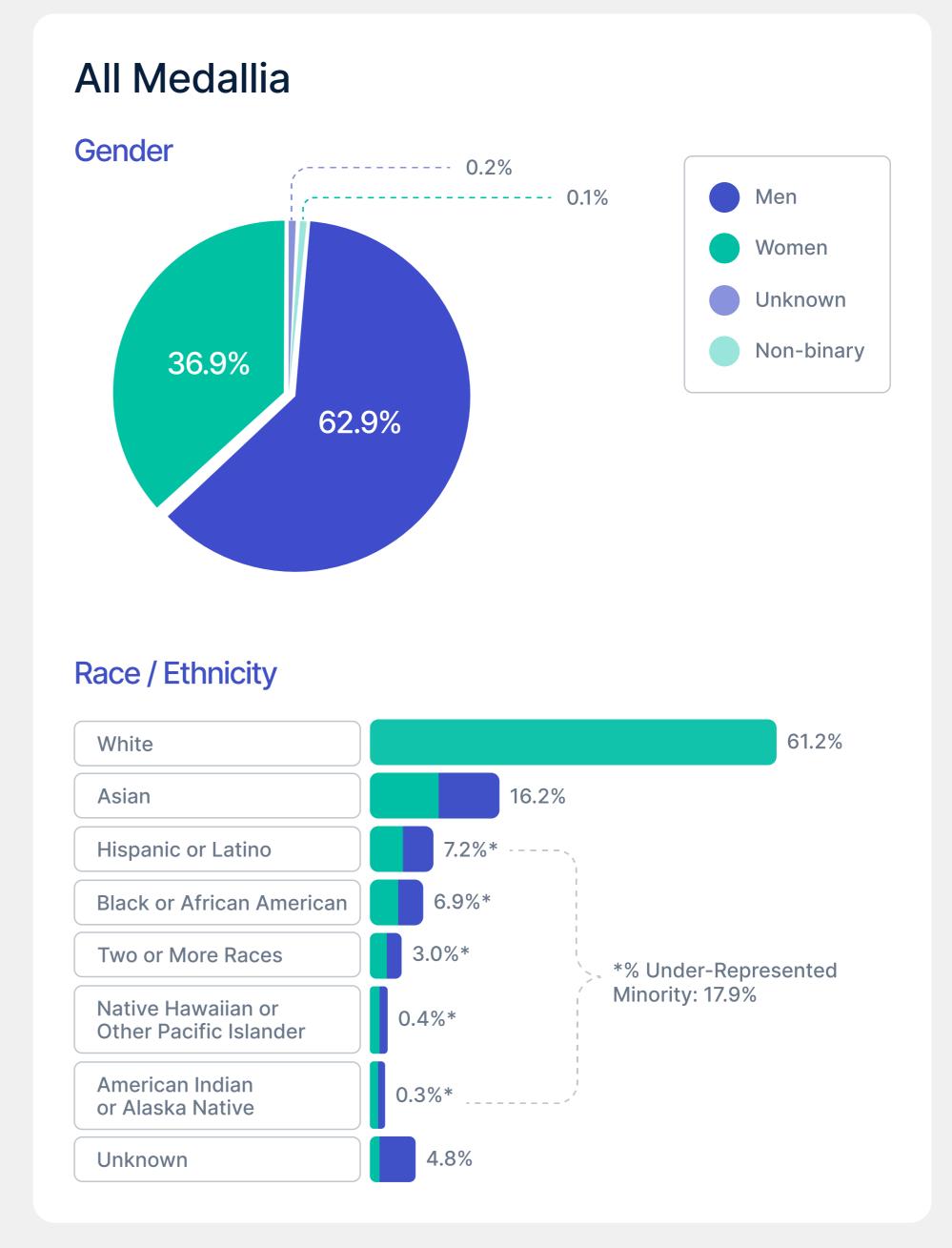


## **Workforce Diversity**

We publish our diversity data to be transparent about where we are today, and to hold ourselves accountable to making progress on improving workforce representation. We are committed to ensuring the population of our company reflects society, including key focuses on underrepresented racial and ethnic minorities, as well as women in leadership and technical roles.

We report monthly on the diversity of our candidate pipeline, and provide training for interviewers and hiring managers on mitigating bias in the talent acquisition process. We've also expanded our investments in education, development, and community for all employees to ensure a rewarding environment.

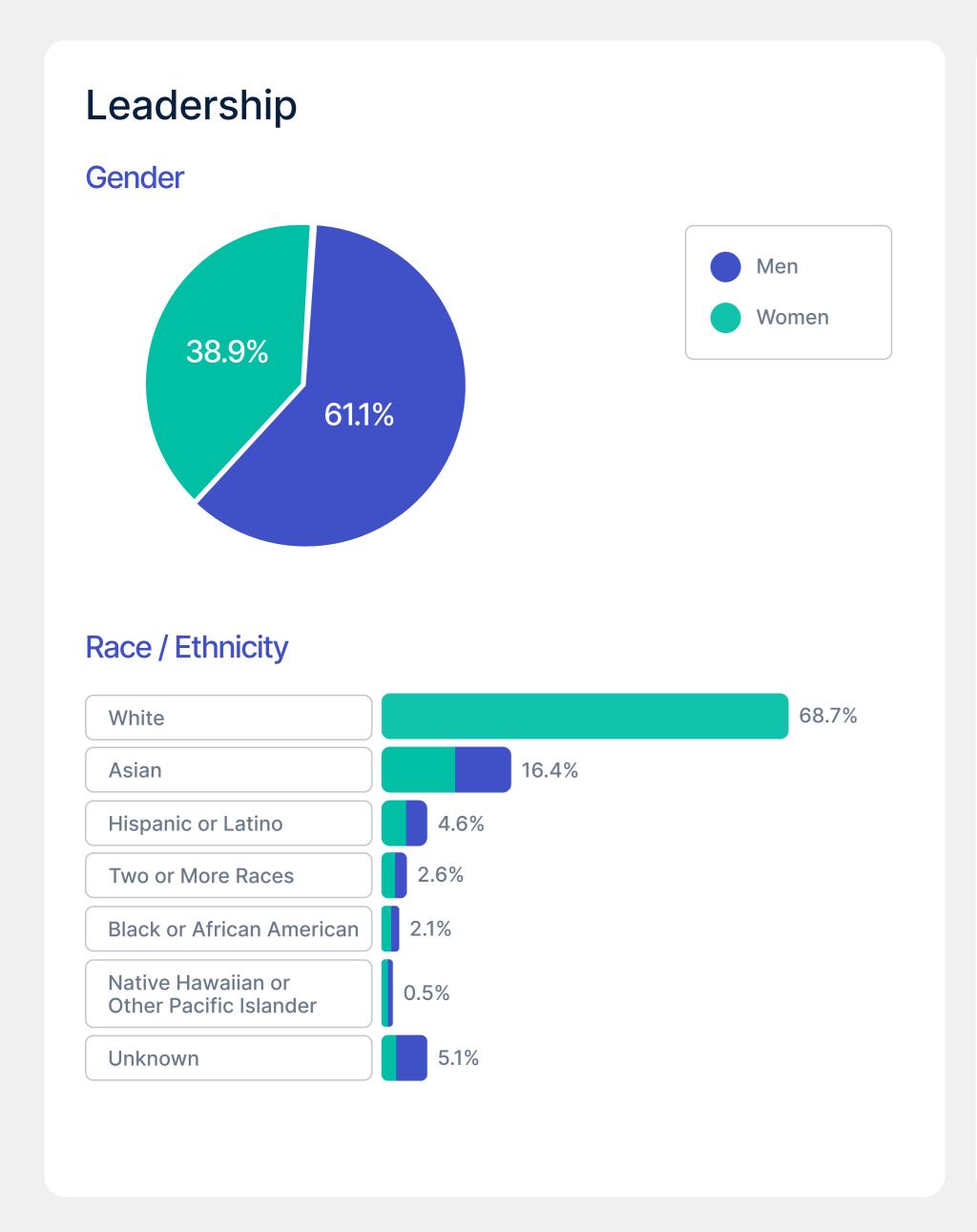
You can follow our journey on <u>our Diversity page</u>, where we share regular updates about how our workforce demographics are changing over time.

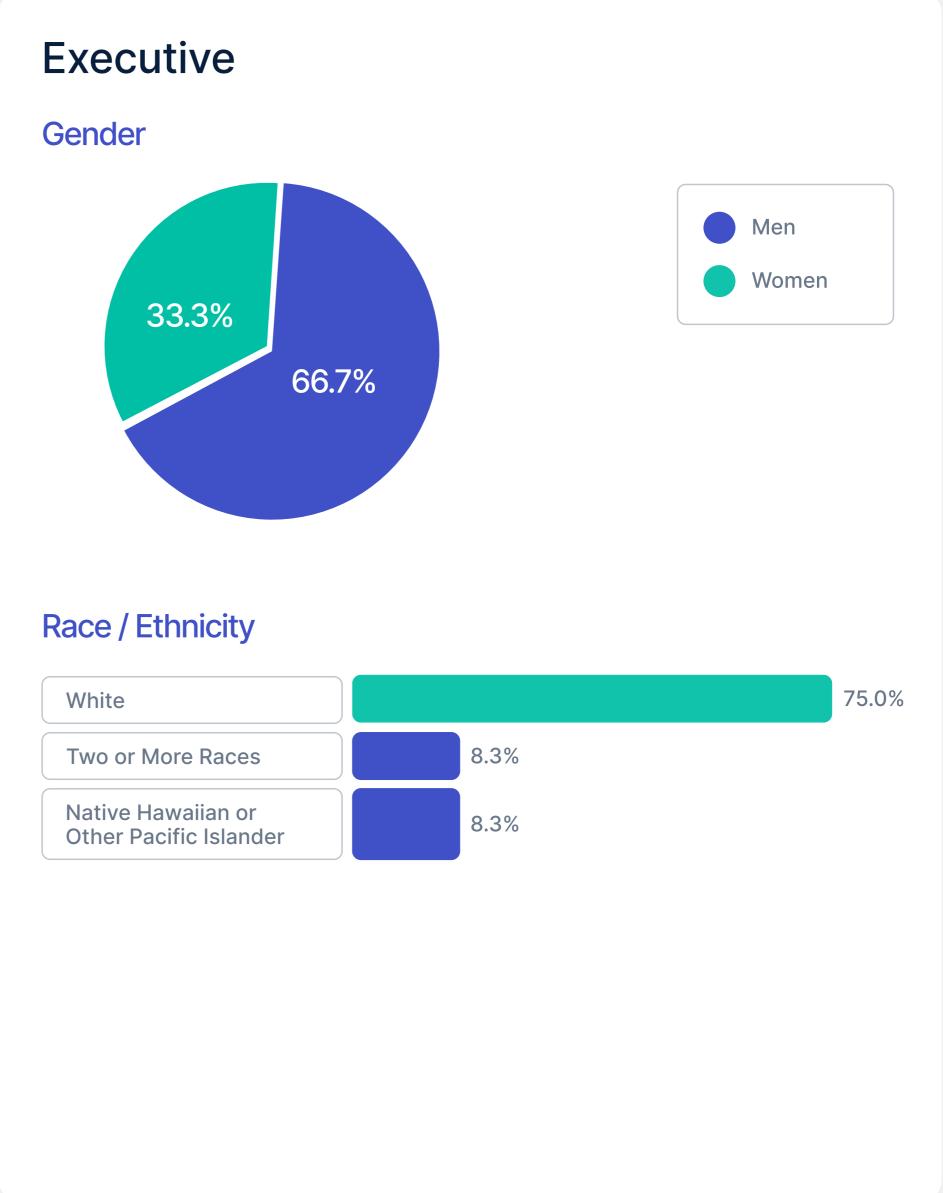


Workforce demographic data on pg. 17 and 18 are as of February 2025.



## **Workforce Diversity**

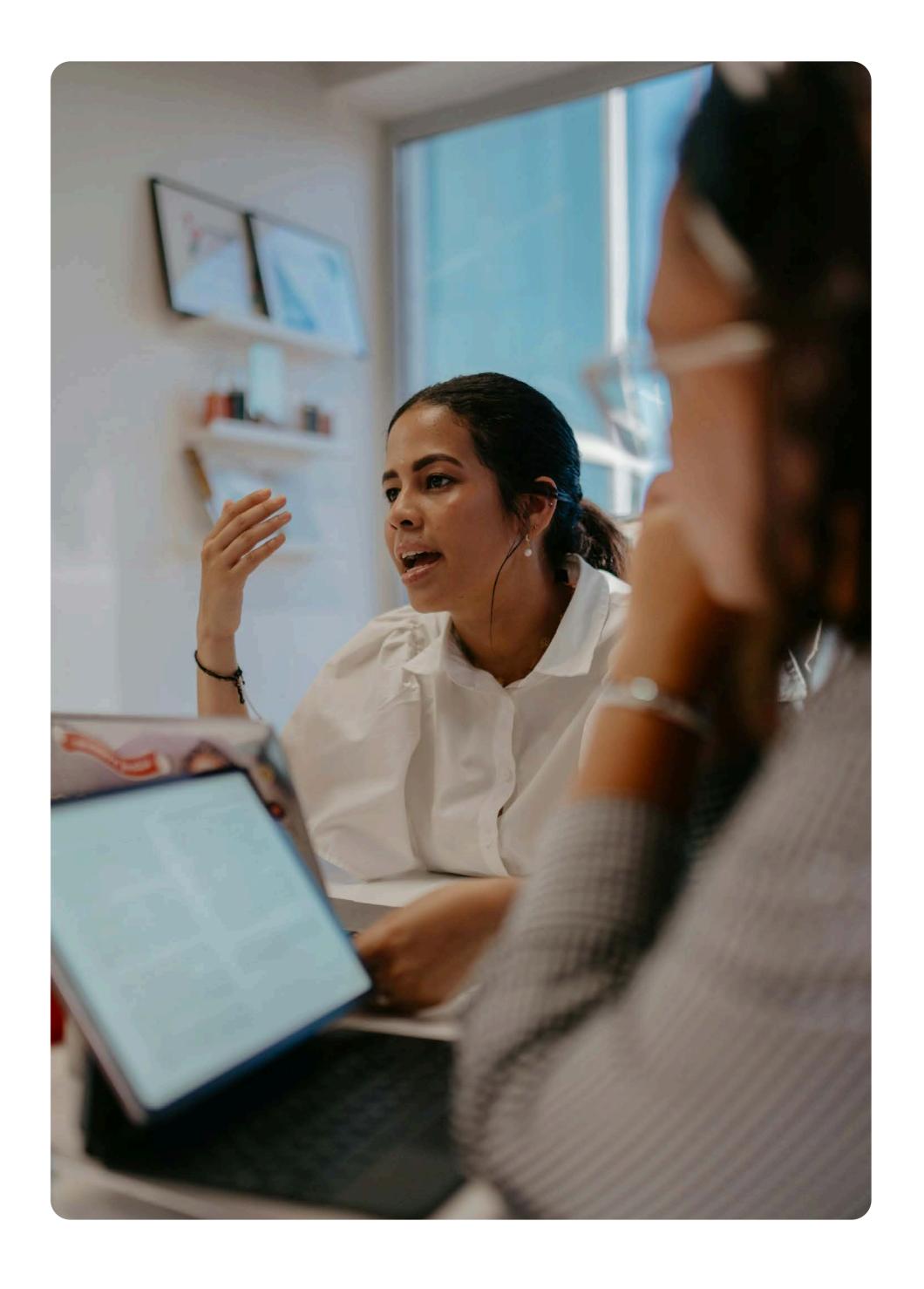




# Education and Ongoing Dialogue

In order to promote an inclusive environment that fosters belonging and equity, we deliver meaningful interpersonal education and dialogue opportunities on DEIB topics to all Medallians. We offer an interactive on-demand eLearning solution that delivers impactful diversity, equity, and inclusion training to Medallians at any time, including courses, microlearnings, and an extensive library of resources. We have also embedded sessions around DEIB and inclusive leadership into our programs for managers and senior leaders.

We also put the development of our employees first by way of mentorship, coaching, Employee Resource Groups-led workshops, and Town Halls featuring industry and subject matter experts who focus on historically underrepresented groups. These powerful open forums create opportunities for Medallians to be in community with one another, sharing stories, unpacking learned behaviors, and building empathy while also learning from experts.



## Our Employee Resource Groups

Our DEIB practice sponsors nine global and officially chartered Employee Resource Groups (ERGs). These Medallian-led communities support different underrepresented social identities (e.g., ethnicity, gender, LBGTQ+) and life experiences (e.g., Veterans, parents and caregivers) and are open to all employees.

These communities are empowered to drive initiatives that include education, philanthropy, talent partnerships, mentoring, events, and community-building.

In 2022, we launched an Executive Sponsorship program for our global ERGs. Through this program, executives spend time each quarter with the community they sponsor for development, mentorship, and coaching. This builds on our ERG Leader Recognition program, introduced in 2021, designed to recognize and reward our community leaders for their valuable contributions to our culture.

We believe successful ERGs are only possible with continued investment. This is how we invest in our communities:

- Executive Sponsorship Program
- ERG Recognition Program for all ERG Leaders
- ERG Nonprofit Partnership Program



## Our Employee Resource Groups



#### API@

The mission of our API@Medallia ERG is to promote an equitable employee experience for our Asian Pacific Islanders community and allies through knowledge sharing and community outreach.



#### **AWOS**

Accessibility Without Stigma is committed to providing a supportive space focused on accessibility for people with disabilities, allyship, and education. Our goal is to empower and inspire those supportive of inclusive accessibility and their allies to embody excellence within the workforce and their communities.



#### BAM

Black at Medallia is focused on cultivating and elevating the Black experience at both Medallia and the communities we serve as a collective voice within the diversity strategy at Medallia. We empower Black voices through advancement, contribution, education, and outreach/partnership initiatives.



#### Unidos

Unidos seeks to immerse Medallians with the Hispanic/ Latinx community values while continuing to recruit and develop a diverse top talent pipeline.



#### Medley

As Medallia's cross-functional Diversity Council, Medley's vision is an inclusive environment for Medallians of all backgrounds to participate fully and grow without constraints.



#### **PAC**

Parents and Caregivers bring awareness to the balancing act of working parenthood while providing community and support to help parents integrate their work with family life.



#### Q-Field

Q-Field aims to create a safe space for LGBTQ+ Medallians and our allies to build community, exercise authenticity, and advocate for marginalized identities.



#### Vets@

Vets at Medallia is a global community for all Veterans (U.S. and International) as well as anyone who has military family members or friends. Our goal is to give a voice and give back to members of the Veteran community by advocating for Veteran causes, recruiting Veterans, and giving back to the community.



#### Women@

Women at Medallia is dedicated to empowering and developing one another through education (and laughter!), with a focus on gender equality. Our goals include celebrating one another, fostering relationships across Medallia, creating a place of listening, support, and empowerment, and welcoming others from diverse communities (including outside of Medallia) to form connections and drive collaboration.



## **Commitment to Equal Pay**

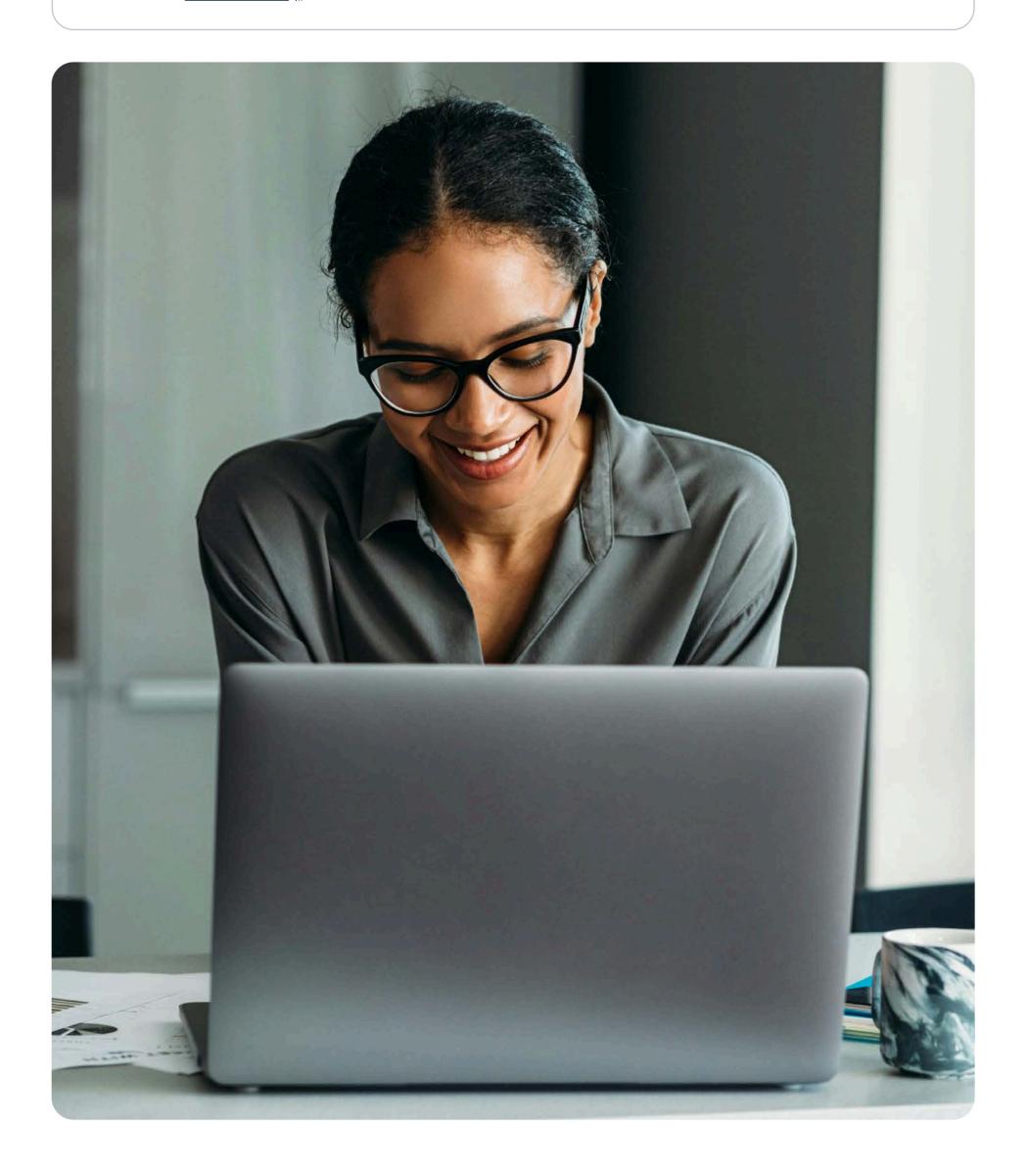




We are committed to creating a workplace culture that values and rewards our employees equally, and that is why we are dedicated to ongoing pay equity. We made our first public commitment to equal pay by signing the Glassdoor Equal Pay Pledge in 2017. In 2019, we became one of 13 inaugural signatories to the California Pay Equity Pledge. In 2023, 2024 and 2025, Medallia was awarded <a href="Fair Pay Workplace">Fair Pay Workplace</a> ("FPW") Certification, verifying our method and approach to creating sustainable fair pay in the workplace via review against trusted standards defined by an independent third party. We are proud to have no statistically significant differences in pay on the basis of gender, race, or the intersection of gender and race, for Medallians doing substantially similar work. To fulfill these commitments, we partner with Syndio, a workplace equity platform specializing in pay and opportunity equity.

While the pay gap and equal pay analysis both deal with pay disparity at work, they are not the same issue.

- The pay gap (unadjusted gap) is a measure of the difference between groups' average earnings across an organization as a whole, over a fixed time period, regardless of role or seniority. Even if an employer has an effective equal pay policy, it could still have a gender pay gap, e.g. if the majority of women are employed in lower-paid jobs.
- Equal pay (adjusted gap) means that people performing equal work, or work of equal value, must receive equal pay, contractual terms, benefits, bonuses, reward schemes, pension payments, etc.





## **Commitment to Equal Pay**

The gaps from our March 2024 Fair Pay Workplace certification analysis are as follows\*:

	Unadjusted Mean Gap	Unadjusted Median Gap	Adjusted Gap
Gender Gap	-4.42%	-16.74%	0.6%
Race Gap (White vs Non-White)	0.49%	-0.12%	-2.3%
Race x Gender 1	5.08%	-0.49%	-1%
Race x Gender 2	4.62%	1.13%	-0.3%

We are proud to announce that we saw improvements in the majority of the adjusted gaps when compared to the previous year. Race x Gender analysis 1 compares the pay of women of color (WOC) to white men, and Race x Gender analysis 2 compares the pay of WOC to all other employees (i.e., white women and men of color). Taken together, these analyses test the composite effect of being non-white and non-male.

These analyses have been reviewed and certified by an independent third party, and demonstrate that, when accounting for role, seniority, and location, there are not statistically significant differences in pay on the basis of gender, race, or the intersection of gender and race.

<sup>\*</sup>This analysis considers the gross annual base salary of all full time employees who have shared their demographic information, globally for gender, and in the US for race.

# Corporate Benchmarking and Commitments

As part of our efforts to ensure a fair and equitable environment for all, we participate in the <u>Human Rights Campaign Foundation</u>'s Corporate Equality Index (CEI), a national benchmarking tool on corporate policies and practices pertinent to lesbian, gay, bisexual, transgender, and queer employees. Since 2018 and for the seventh consecutive year, we have earned a perfect score on the CEI and the honor of being named one of the Best Places to Work for LGBTQ Equality.

In 2019, we became a member of <u>CEO Action for Diversity & Inclusion</u>, the largest CEO-driven business commitment to advance diversity and inclusion in the workplace. By signing the CEO Action pledge, Medallia committed to supporting an open dialogue on diversity and inclusion, implement and expand unconscious bias education, and share best known successful (and unsuccessful) actions.

Lastly, we were recognized by Newsweek as one of <u>America's</u> Greatest Workplaces for Diversity 2023.



# CEO ACT!ON FOR DIVERSITY & INCLUSION





## **Supplier Diversity**

Medallia works to create mutually beneficial business relationships with diverse suppliers that strengthen the communities in which we operate. We are committed to the inclusion of small, minority-owned, women-owned, disadvantaged/disabled, Veteran-owned, and LGBTQIA businesses for the purchase of goods and services and supporting our customers in achieving their own corporate diversity goals.

Our Diversity Policy was developed in collaboration with supplier diversity experts and is reported on an annual basis. We track and report Tier 1 certified diverse suppliers in the United States and monitor activity with these suppliers against internal goals. Our goal is to reach 15% of addressable spend with certified diverse suppliers, and as of fiscal year 2025, we have achieved 17.4%.

Medallia's Procurement Department and their business partners are strongly recommended to identify and include diverse suppliers in the procurement process when new sourcing events occur. Diverse suppliers that are competitively priced, reliable, and aligned with our strategic business model should be considered as one of the finalists. Any exceptions to Procurement's recommendation to award the new business to a diverse supplier who meets the criteria must be approved by the CEO.

"Epodium, Inc. is a proud minority and veteran owned supplier/
partner of Medallia. Our partnership with Medallia has provided us
with a significant opportunity to thrive. Having a trusted partner in
Medallia has provided us with internal opportunities for our people
and expands our reach as a company. We are grateful for the
opportunities that Medallia has given us and we greatly value
the relationship."

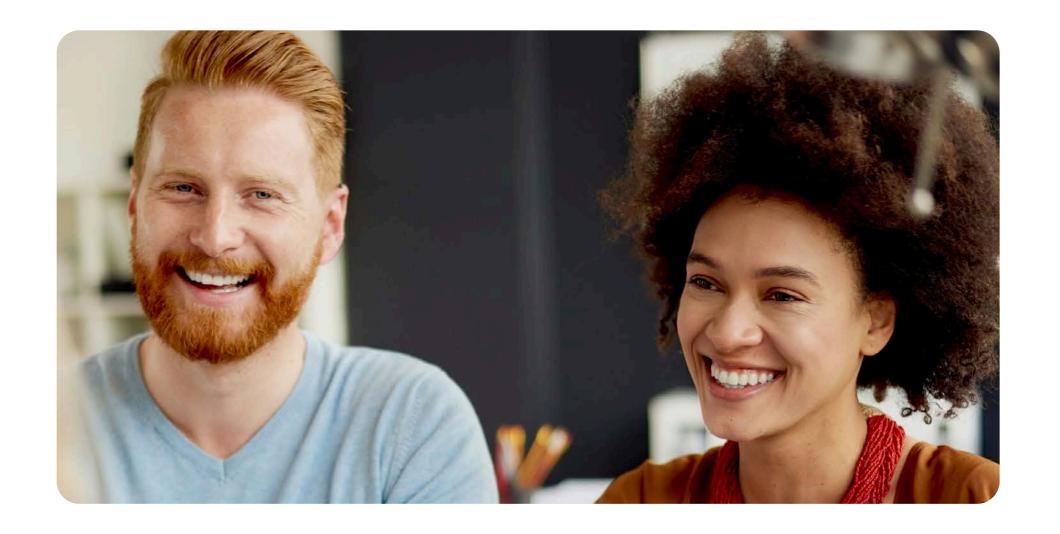
Romi Randhawa,

Founder and CEO of Epodium





# Total Rewards & Benefits



#### **Total Rewards**

We are a performance-driven company, and our compensation philosophy reflects that commitment. We reward and recognize exceptional performance through thoughtfully designed Total Rewards programs that support both individual and business success.

By leveraging competitive market benchmarking and working closely with specialist consultants, we ensure our compensation and benefits are locally competitive and globally consistent. This approach helps us attract and retain top talent, foster a high-performance culture, and celebrate shared success across all our locations.

In 2024 and 2025, we received Fair Pay Workplace Certification — a reflection of our commitment to pay equity. (Learn more on pages 22–23)

#### **Benefits**

Our benefit packages aim to encourage employees to bring their whole selves to work by focusing on the wellbeing pillars of mental, physical, and financial health. We are committed to providing equitable

access to benefits and resources to support our workforce.

Core programs include health care\*, retirement plans\*, life and disability insurances\*, comprehensive mental health support, and family formation. We provide all employees with support in their fertility and pregnancy journey, and offer generous paid leave for new parents or similar leaves provided for by law. We also offer additional paid leave for Medallians who experience pregnancy loss, whether physically or as a partner.

Medallia has a history of supporting flexible working. Under our temporary remote working policy, Medallians may work outside of their country of employment for up to 90 days per year, in locations where they hold the right to work.

Additionally, we are committed to accommodating employees and candidates with religious or disability-related needs through personalized support, ensuring they have the necessary resources and adjustments to thrive in their roles.

\*where locally prevalent



# Prioritizing Employee Wellness

In addition to our core benefits, Medallia is committed to supporting the overall wellness of our employees and their families through a range of comprehensive programs. We proudly offer resources that both nurture mental, physical, and emotional wellbeing, including Modern Health, Maven, Employee Assistance Program, and our Fitness Reimbursement Policy. These programs are available 24/7 to employees and eligible dependents.

Modern Health provides access to a global network of clinical therapists and ICF-certified coaches that are specialized providers in supporting employees and their families using evidence-based therapies across topics such as anxiety, depression, and life transitions.

Employees and dependents can schedule 1:1 sessions with a therapist or coach, or message their therapist or coach at any time with an average wait time of less than one day for the first available appointment. In addition, employees have unlimited access to their digital content, online courses, and live group sessions (Circles) that are created and led by clinical experts. Modern Health's curated network of expert coaches and therapists can help in every step of one's journey towards their wellness goals.

Maven offers holistic end-to-end care for every path to parenthood. Maven is available at no cost to employees and partners who are pursuing fertility treatment, egg freezing, pregnancy, postpartum, early pediatrics, the return-to-work transition, and menopause care. To support Medallians from the very start of their parenting journey, Maven Wallet is available, giving employees access to up to \$10,000 (lifetime maximum) for expenses related to fertility, adoption, surrogacy, and egg freezing. To further promote physical wellness, Medalila offers a Fitness Reimbursement Policy, encouraging employees to stay active through gym memberships or fitness classes.

## Our providers offer regular live and on-demand webinars and free podcasts. Regular topics include:

- Promoting inclusion in the workplace
- Healing communities
- Allyship across identities
- Taking care of your family and yourself
- Creating space for discussion on mental health
- Stress and burnout
- Connecting mind and body for healthier living
- Navigating global crises
- Supporting women's mental health
- LGBTQIA+ and family building
- Psychological Safety trainings



# Growth and Development

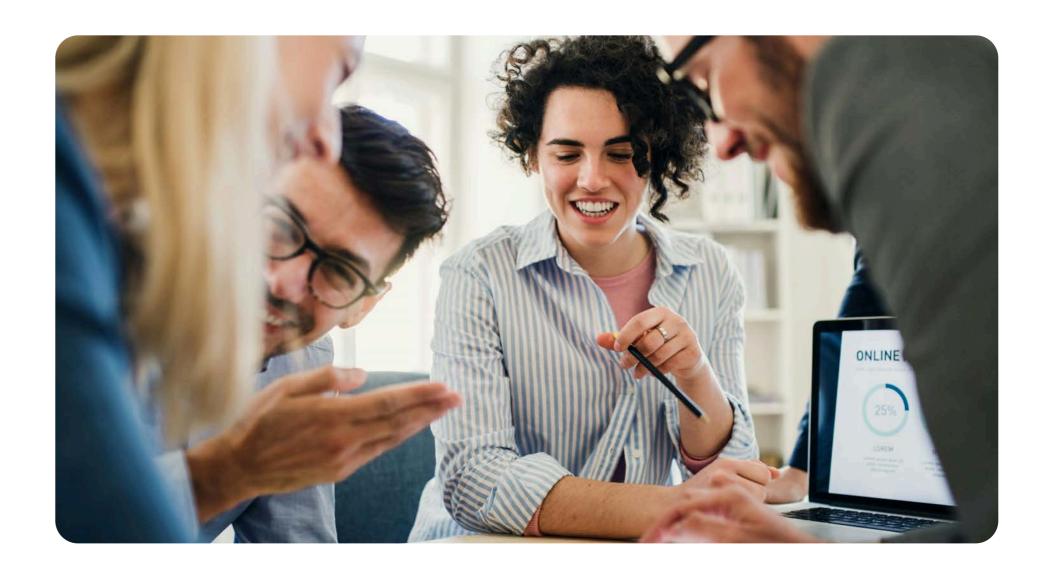
Feedback sits at the heart of our products, our employee experience, and everything we do. We are proud of the diverse pool of talent we have at Medallia and our goal is to support them to reach their full potential. We believe that a continuous feedback and coaching philosophy drives enhanced performance, greater transparency, and better results. We have the following programs to support our employees to grow their careers at Medallia.

### **Performance Reviews:**

In order for Medallians to accelerate their performance and grow professionally, we believe in the power of providing real-time, continuous feedback and coaching combined with formalized touchpoints throughout the year via the Midyear and Annual Performance Reviews.

## **Career Paths:**

A tool to guide Medallians in development conversations with their managers, and help provide clarity around core competencies, role expectations, and responsibilities.



## **Internal Mobility:**

We strongly support internal mobility opportunities for our employees. Promotions and internal transfers are evaluated based on individual achievements and business needs. In order to ensure all promotions are fair and equitable, clear assessment guidelines are established and reviewed among key stakeholders to ensure consistency across the organization. Additionally, leaders are encouraged to offer stretch assignments to employees who wish to develop new or different skill sets through training and on-the-job learning experiences. We have created and internally published career paths for specific roles and job levels for a majority of the roles within the organization to set clear expectations around competencies and required proficiencies for each role. We encourage employees to create formal career development plans and hold regular career aspiration conversations with their managers, and also offer formal mentorship opportunities as another resource for continued growth.



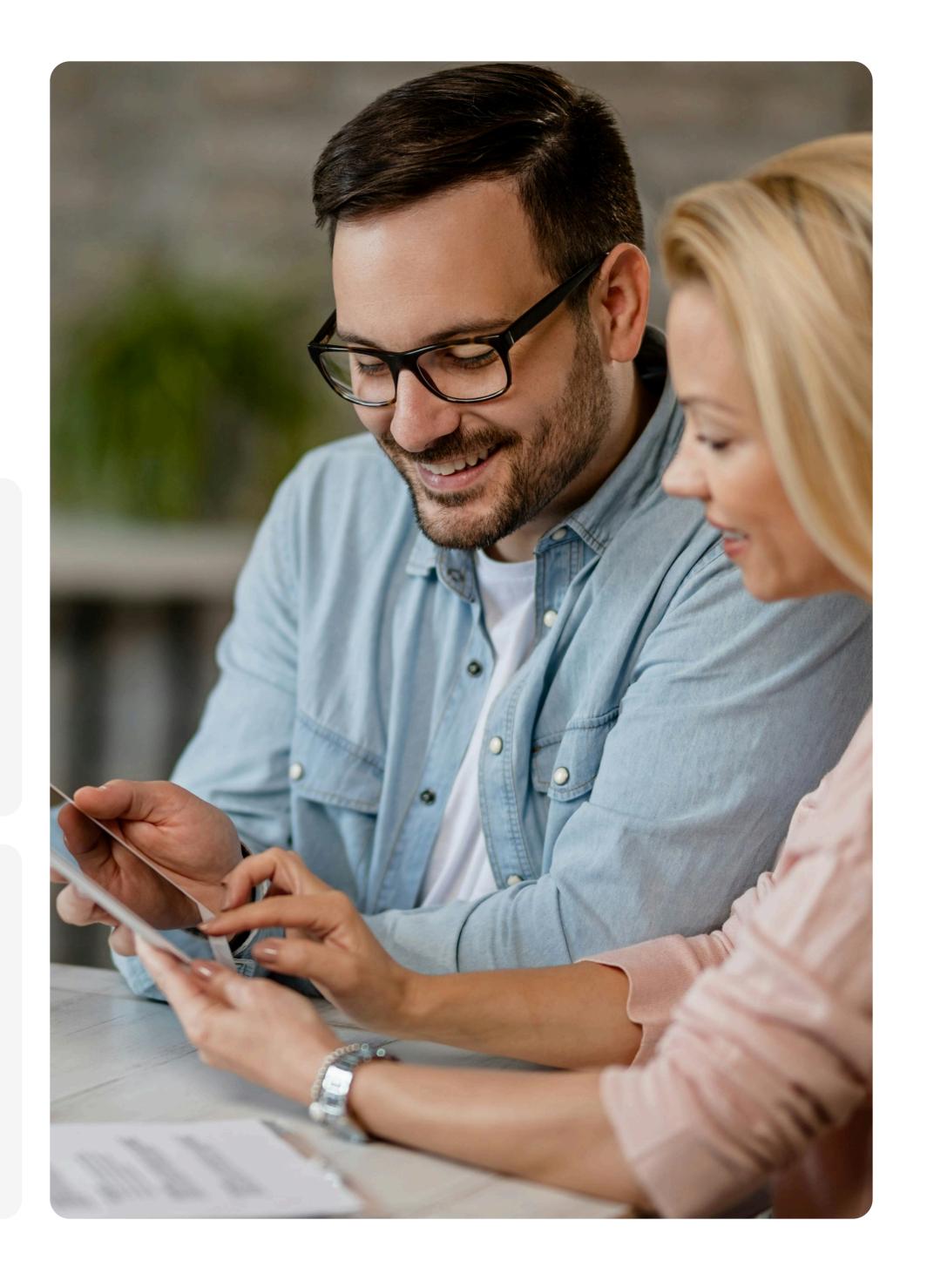
## **Growth and Development**

### **Mentor Connect:**

The program is designed to highlight the skills and experiences of Medallians who are willing to be mentors, so prospective mentees can identify people to connect with based on their interests and needs. Mentors provide guidance, share insights, and offer support to their mentees to help mentees identify and work towards their goals.

### **New Hire Orientation:**

A program designed to integrate new employees into the organization effectively. It aims to familiarize them with the company culture, mission, vision, values and policies. This program is crucial in setting the tone for a positive work environment and ensuring new hires are set up for success and feel welcomed, informed, and supported to contribute to the organization's success.



## **Growth and Development**

To support the learning and development of our employees, we offer a range of learning programs, and have several teams dedicated to learning. This includes:

- A tuition assistance program for all full-time employees globally.
- Access to on demand online learning platforms like Udemy and Linkedin Learning.
- Designated learning days every quarter for our Professional Services team to ensure they can intentionally take time to focus on their professional development.
- The Global Product Enablement team empowers the Professional Services organization through targeted, practical training programs that prepare teams to confidently implement and optimize Medallia solutions. From onboarding to advanced certifications, these trainings ensure PS teams are equipped to drive consistent customer value.
- The Sales Enablement team drives impact through direct support for sellers and sales leaders. With a mission to Educate, Activate, and Win, we empower sales teams through initiatives that fuel revenue growth and deliver exceptional customer experiences.

We believe effective people management can help boost retention, employee engagement, and organizational effectiveness. Therefore, our Learning & Development team within the People & Culture organization offers the following learning and development support for our people managers in their roles.

### Leading@Medallia:

A two-hour training session for Medallians newly promoted or hired as people managers, which provides a foundation in leadership mindset, leadership core competencies, and the Medallian Lifecycle.

### **Leadership Essentials:**

A five-part program designed to provide Medallia's people managers with the strategies, skills, and resources to build, coach, and lead high-performing teams. Each module focuses on providing our leaders with a combination of key concepts on the topic, scenarios to enable knowledge sharing, and tools and resources to navigate the various stages of the Medallia employee lifecycle.

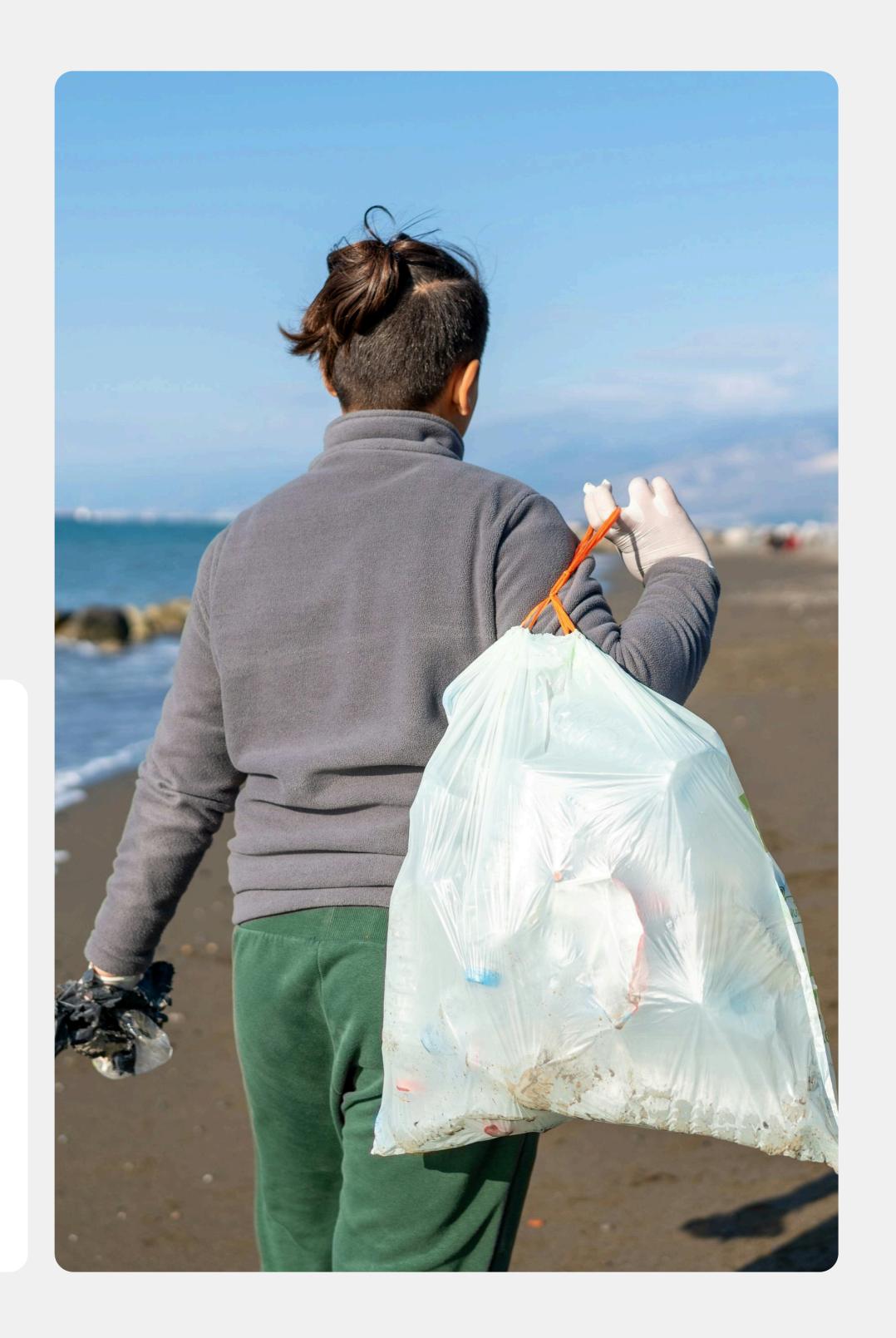
### The Leadership Experience:

A holistic nine month development program for senior leaders designed with an objective to help them gain deeper self-awareness to navigate organizational complexity, boost personal resilience, and increase team engagement.



# Environmental Impact

We are committed to minimizing the impact of our activities on the environment. We consider environmental consequences across our products and services, and as we continue to grow, we hold a special interest in ensuring our new and existing spaces remain committed to preserving our planet. Ultimately, we look at our environmental impact just as we do our software—as an aspect of business in which we must strive for continuous improvement.



# Our Net Zero Goal

Medallia is committed to achieving <a href="net-zero greenhouse gas">net-zero greenhouse gas</a> (GHG) <a href="mailto:emissions by 2040">emissions by 2040</a>, a target that is the first of its kind in the experience industry. We are dedicated to honoring the environmental goals of our customers and partners by reducing our own emissions and in turn, helping them reduce theirs.

To help us achieve net-zero, we also committed to setting near-term science based GHG emissions targets through the Science Based Target initiative (SBTi) by the end of 2026, joining more than 4,000 companies globally helping to create a zero-emissions economy grounded in climate science.



Medallians volunteered to help green spaces across London stay clean and safe for everyone.



## Our Greenhouse Gas Footprint



In 2023, Medallia started to measure our greenhouse gas footprint annually so we can track and disclose our progress year over year, identify opportunities to meaningfully reduce our footprint, and set our reduction goals.

We used FY24 as our reliable baseline year. In FY25, we continued to partner with Watershed, an enterprise sustainability platform, to measure our comprehensive Scope 1, 2, and 3 in accordance with applicable standards from the GHG Protocol and leveraging the global emissions factor database called CEDA. Our measurements include direct emissions from our offices, mostly from natural gas consumption and refrigerant leaks (Scope 1), emissions tied to purchased electricity and heating at our data centers and offices (Scope 2), and all other emissions of Medallia operations purchased, including emissions from our suppliers, business travel, and employee commuting (Scope 3).\*





<sup>\*</sup>Footnote: To calculate most of our scope 3 emissions, we use spend as a proxy, except for when we receive actual emissions data from vendors.

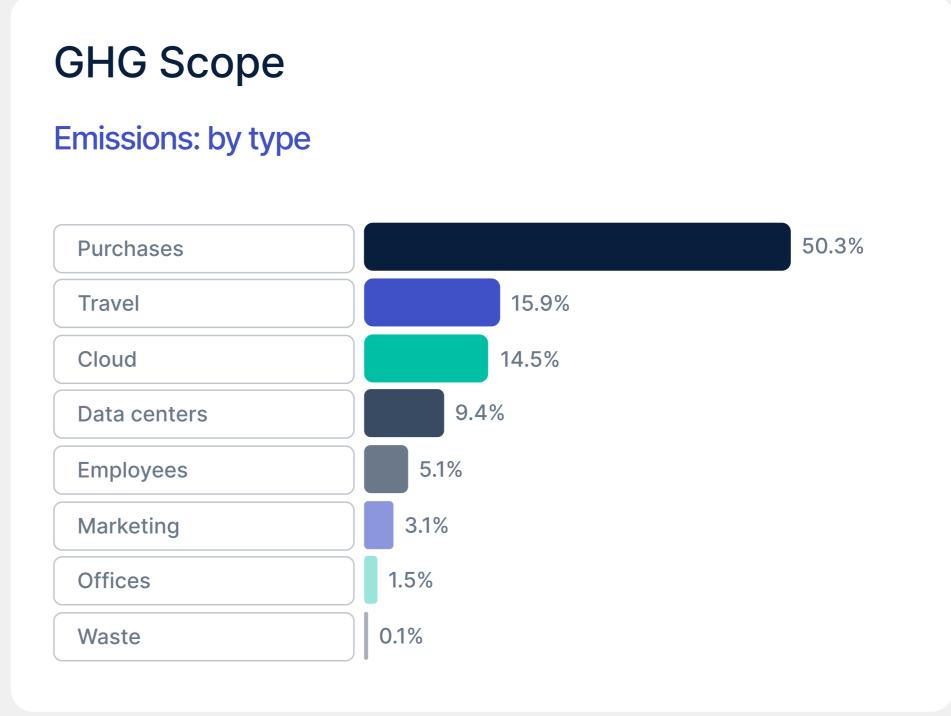
## Our Greenhouse Gas Footprint



In addition, the biggest drivers of our emissions in FY25 were in the below 3 categories:

- Purchases: vendors for internal operations including for professional services & consulting, business software, and computer equipment.
- Business travel: including accommodations, flights, and rented vehicles.
- Cloud: including cloud spend and electricity.

\*\*Other categories were: Data centers, which includes electricity to operate these centers. Employees, which included commuting, home offices, and waste. Offices, which included electricity, natural gas, refrigerants, energy use, construction and other services in offices. Marketing, which included advertising and publishing. And Waste, which is calculated using landfill and recycling estimates based on our in-office employees.



# Strategies to Reduce Emissions

#### **Efficient Cloud Operations**

Our software cloud is managed by modern orchestration frameworks and containerization technologies that separate the application tier from the underlying infrastructure. This allows for flexibility while maximizing resource utilization of available hardware. This is unlike traditional setups where servers are typically dedicated to perform single functions.

Our infrastructure-as-a-service providers combined with our orchestration technologies allow us to scale capacity on demand for peak workloads and then scale it back down, thus releasing them for other use or simply powering them off when not needed.

To reduce waste, we dual purpose our standby hardware by running all our research and development workloads on them. This ensures we are not running any idle capacity that is wasting power and cooling in any data center.

In addition, we minimize travel-related carbon footprint by leveraging "remote hands" services for day-to-day activities in our data centers. Travel only happens when it's absolutely necessary. Our standardized blueprint is replicated in every data center we operate within. By taking an infrastructure-as-code approach, data center hardware is automatically bootstrapped or upgraded to desired specs without the need to be physically present.

#### Medallia's Data Centers

We do not own and operate our own data centers. We partner with best-in-class secure, green data center providers. We rent co-located space and power from these providers to host our hardware and software platform. This colocation strategy helps build economies of scale since we add to the multiplier effect with several companies running in that data center also having similar green initiatives. Data center providers are able to innovate faster and pass on the benefits to all their tenants at the same time. We also leverage infrastructure-as-a-service cloud providers for some of our technology offerings worldwide. Our primary partners in this space take sustainability and corporate social impact seriously and are committed to renewable energy use. That is why 46% of our co-located data centers have ISO 14001 environmental management certification.

Please refer to our primary data center providers' ESG reports for further details:

- Equinix's ESG Report
- Oracle Cloud's ESG Report
- Digital Realty's ESG Report



# Strategies to Reduce Emissions



Medallians in Prague volunteered at an eco-farm dedicated to conservation efforts and education.

#### **Recycling Hardware**

We partner with certified agencies that follow secure logistics and extend the productivity and useful life of technology through redeployment, remarketing, and charitable donation programs. Our recycling partners follow rigorous processes, third-party audits, and their own global compliance policies to forward proper material handling and environmental stewardship. They employ secure, responsible, no-landfill recycling. Electronic equipment is converted to reusable components or commodity-grade materials for reuse in new products.

For example, all of our employees use laptop computers, which consume less energy than desktop computers and minimize the need to print paper for meetings. We have a recycling program for older laptops, where older laptops still in working condition are donated to communities in need. This means we keep usable technology in the hands of those who can put it to use, and we keep potentially hazardous materials out of the world's landfills.

#### **Renewable Energy**

We ensure that our primary data center and infrastructureas-a-service partners are publicly committed to the use of 100% renewable energy while deploying best-in-class data center energy efficiency technologies, innovations, and strategies for reducing energy consumption. That is why 71% of our emissions from data centers are from renewable energy sources.

Medallia has also <u>participated in a virtual power purchase agreement</u>, which will re-power a previously decommissioned wind farm in Texas, adding renewable energy in a state that largely relies on coal and gas. The wind project is expected to avoid 800 pounds of CO2 per MWh of power generation. Cumulatively, Medallia's five-year commitment will avoid over 6,000 tonnes of CO2e, equivalent to over 15 million car miles driven, and cover 70% of Medallia's 2023 North American carbon footprint.

## Strategies to Reduce Emissions

#### **Transportation**

We are proud to offer a flexible work environment. We provide the flexibility for employees to choose whether they work from home or use a local office space on a daily basis. Further contributing to our efforts of maintaining a low carbon footprint, we choose office spaces close to public transportation options, which allow many of our employees to commute in a sustainable manner.

#### Medallia Offices

All of our global office space is leased. Our West Coast headquarters in Pleasanton, California is LEED Platinum and Energy Star certified, and our East Coast headquarters in Tysons, Virginia is LEED Gold. We strive to maintain a low carbon footprint and implement sustainable practices across all locations. For example, all of our priority sites (office locations that account for more than 60% of our full-time employees as of FY23) have LED lighting, HVAC operational control, Green Building certifications, bike parking and showers, and EV charging stations.

#### Office Waste and Paper Reduction

We implement composting programs whenever possible to minimize the environmental effects of our organic waste, and we offer recycling in all of our global offices. For example, we separate our recyclables into (i) glass, metal, and plastic, (ii) cardboard & paper, and (iii) food waste to reduce waste entering landfills. We ensure that the majority of our paper office supplies are made from recycled or recyclable materials. We also aim to digitize as much of our operations as possible to reduce paper including converting HR wet signatures for employment documents across the EU into electronic signature processes. Finally, at our Experience Conferences, we encourage attendees to reduce, reuse, and recycle onsite, supply reusable SWAG to minimize waste, and provide guidance to conference sponsors to reduce their footprint at onsite booths.

#### **Environmental Training & Policy**

We provide Environmental Training required for all Medallians that outlines our **Environmental Policy** and ways that employees can reduce their own environmental footprint while they're working remotely and in the office. The training covers ways to reduce, reuse, and recycle in areas of food, energy, waste, water, transportation, and wellbeing.

#### **Supplier Engagement**

As Scope 3 is the majority of our footprint, we partner with our priority suppliers to encourage them to reduce their own emissions. We do this by identifying our priority suppliers based on their impact on our emissions and their Sustainability maturity, and providing resources to these suppliers to measure or report their emissions. In addition, we have Sustainability criteria in our new supplier RFP template, so a supplier's Sustainability maturity is considered during our selection process.



## Reporting Transparency

A key part of our ESG strategy is our commitment to reporting transparency for our stakeholders. That is why Medallia has proudly submitted to these ESG disclosures:

- EcoVadis is an internationally-recognized ESG rating platform. For our 2025 scorecard, we increased our score by 9% from the prior year, which means we have increased our score every year since we started reporting in 2023. In addition, we were awarded with the Committed Badge for the second year in a row to highlight our consistent dedication to ESG. To obtain our full scorecard, please request within EcoVadis using our company name "MEDALLIA INC".
- Carbon Disclosure Project is the gold-standard for measuring environmental performance. We have submitted to CDP for our requesting customers for three years in a row in 2023, 2024, and 2025.
- Streamlined Energy and Carbon Reporting (SECR) allows us to provide Medallia's energy and GHG data in the UK.







## Governance Impact

Effective corporate governance is essential for long-term value creation. Our corporate values also provide the foundation for our approach to governance, ensuring we uphold ethical business practices, hold ourselves accountable, and foster a culture of integrity.



### **Board and** Leadership Accountability

#### **Corporate Governance Practices**

#### Parent Board Independence

- Majority independent Board
- All committees are fully independent

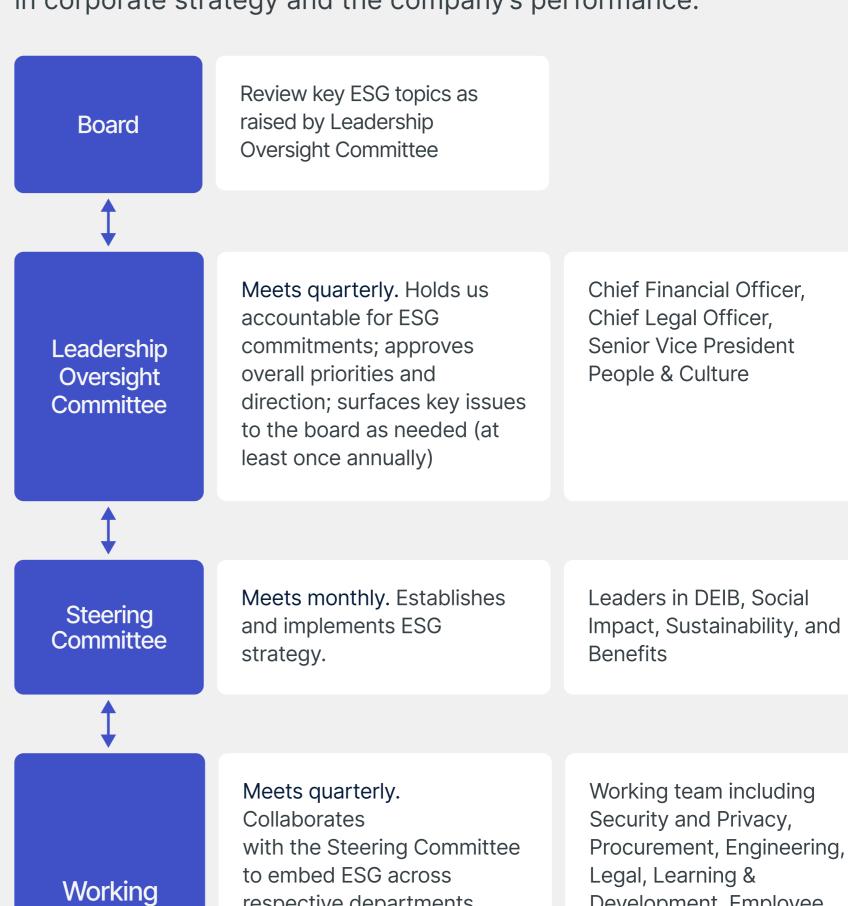
#### Additional Parent Board and Committee Practices

- Risk oversight (we have a clear Code of Business Conduct and Ethics)
- No employment agreements with named Board members

#### **ESG Oversight**

Group

Our management has created and implemented an organization-specific approach to ESG that is rooted in corporate strategy and the company's performance.



respective departments.

Development, Employee

Accessibility, and Health

Experience, Workplace

Services, Product

and Safety

## Data Privacy and Security

We treat security and privacy as top priorities in all aspects of how we do business, from how we build our products, to how we design our organization, to how we protect our physical and digital assets. Our Information Security Management System (ISMS) is built around the ISO 27001 standard. Our product offers enterprise-grade security features and controls that are required to operate by the highly regulated and security- and privacy-conscious industries that our customers serve.

We have a third party risk management program where we assess the security and privacy posture of our third-parties. We classify them based on the type of data they store or process for Medallia and we assess their security and privacy posture accordingly. All tier 1 third parties are assessed annually.

Security and privacy are also part of our culture. All employees are required to complete security awareness and privacy training upon hire and again annually. We also offer specialized training and awareness

programs for different teams. For example, our Security Champions program has empowered technical teams for the past five years to nominate members (all engineering teams are required to nominate one), to go through an extensive three- to six-month secure engineering program. We also routinely publish awareness notifications to the company.

Our security program is routinely audited not only by many of our customers, but also against some of the most stringent industry benchmarks. We hold certifications in ISO 27001, ISO 27017, ISO 27018, ISO 27701, HITRUST, and FedRAMP High authorization. We are also HIPAA compliant.

We are measured annually in order to retain these certifications. Finally, each year we complete a SOC 2 Type II audit and issue a report to our customers.

We embrace privacy as a human right and don't sell personal data. We support the world's best brands to configure customer experience programs that champion privacy as a core feature, allowing companies to collect feedback without fear that rights will be violated. Our privacy features fully embrace the requirements of major regulatory frameworks such as GDPR, CBPR and PRP. Our platform allows customers to handle data subject requests, privacy rights, and privacy elements on the platform such as data masking.

Our Board is regularly updated on our security and privacy programs as needed. Topics discussed with the Board may include updates on material changes to our privacy policy and our data protection agreements, and status updates on table top exercises within Medallia to discuss, review, and prepare for privacy and cybersecurity issues.

For additional information, please refer to the <u>Privacy Policy</u> and <u>Data Security and Compliance</u> sections of our website.

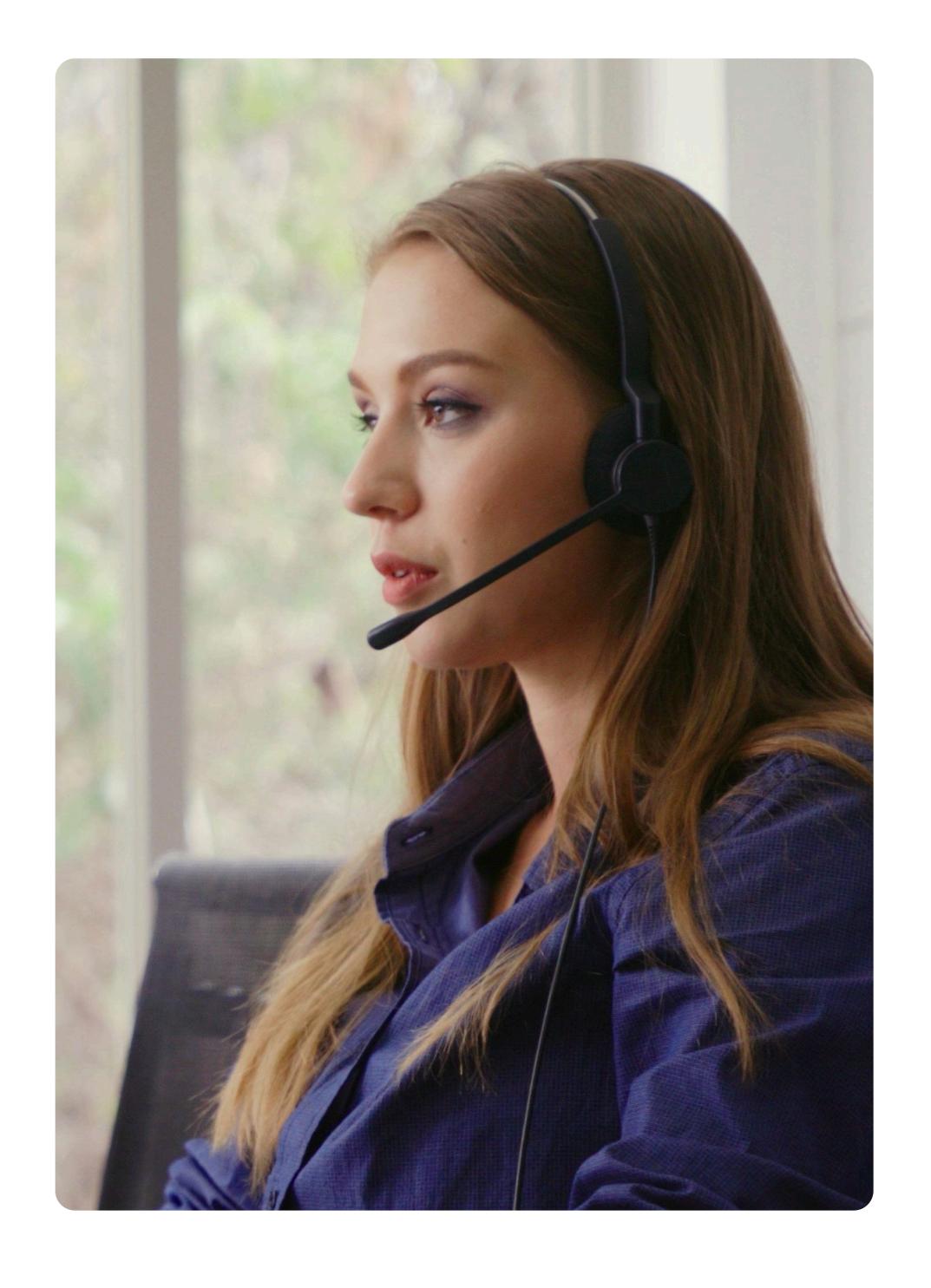


# Crisis Management and Business Continuity

Medallia has a Crisis Management Plan that ensures there is a focused framework that enables quick and appropriate responses during a potential crisis situation.

This plan enables Medallia to provide transparent and timely communications with all stakeholders, mitigate potential negative impacts on our revenue, operations, or reputation while maintaining our brand and credibility despite a crisis situation and resuming normal business operations as safely, quickly, and efficiently as possible.

In addition, Medallia annually reviews our Business Continuity and Disaster Recovery procedure. This procedure enables Medallia to plan the recovery of critical business functions in the event of disruption to information processing facilities, and clearly outlines responsibilities, chain of command workflows, scenarios, and recovery process for each facility.



### Al Governance

With the rapid introduction and development of widely available Al at Medallia, we have taken steps towards Al Governance to ensure our products and internal use of Al are aligned with best practices and compliant with the ever-evolving legal landscape.

We recognize that generative and traditional AI offer significant benefits to our products and teams, while also creating potential risks (including inaccurate results, biased output, security vulnerabilities, ntellectual property, and privacy concerns). That is why we have implemented an AI Governance Policy that sets the principles and limits for AI use and development at Medallia. This Policy determines the mission statement and guiding principles for the use and development of AI at Medallia and defines the acceptable use of third-party AI systems within the Company.

Medallia is deeply committed to ensuring that AI will be adopted

responsibly, only after balancing associated benefits and risks, and in accordance with our Al Governance Policy and applicable laws, regulations, and best practices.

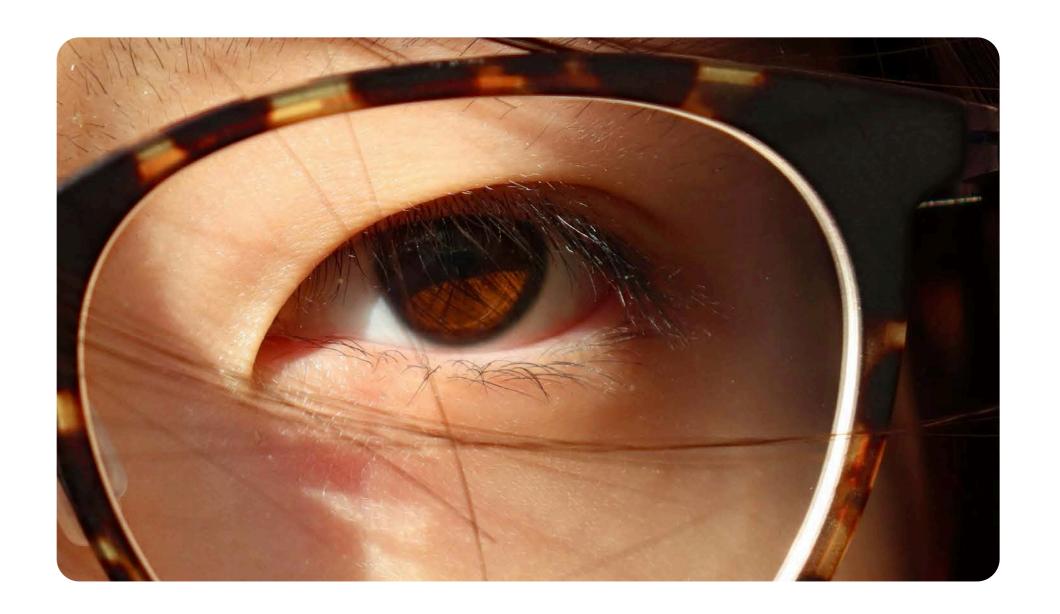
As part of this commitment, Medallia has established clear AI terms and contractual safeguards for both customers and vendors. These terms are designed to ensure transparency, accountability, and risk mitigation in all AI-related engagements. We are strategically applying these terms not only to our internally developed AI products but also to third-party tool acquisitions and integrations, ensuring a consistent, responsible, and legally compliant approach across our entire AI ecosystem.

Medallia has also created an internal AI Moderation Council (AIMC) and an external AI Advisory Board. The AIMC consists of a R&D and Security Core Team (focused on governing AI in our products) and the Enterprise AI Core Team (focused on governing our internal use of AI), both of which report to Council Executives. The AIMC is tasked with overseeing the implementation and continuous improvement of our artificial intelligence-driven initiatives. The AIMC plays a crucial role in refining moderation policies and procedures, addressing emerging challenges, and promoting a compliant, healthy and constructive digital space for everyone. We have carefully selected a diverse group of experts from various departments to form part of the AIMC, bringing together a wealth of knowledge and perspectives. Their collective efforts help us stay at the forefront of responsible AI usage and contribute to the positive culture we aim to foster within our organization.

In addition, the external AI Advisory Board, which consists of senior leaders from well-known technology, servicing partners, and enterprise organizations, enhances our governance strategy through best practice and challenging discussions around innovation and change management, assisting us in continuous development of responsible policies, products, and processes around AI solutions.

### Product Accessibility

Medallia has a dedicated Accessibility Team led by a certified International Association of Accessibility Professionals (IAAP) Web Accessibility Specialist (WAS) to ensure our software is usable by people with disabilities. Overall, we follow WCAG 2.2 Level AA success criteria in order to meet applicable laws, such as the American Disabilities Act of 1990, as amended, Section 508 of the Rehabilitation Act of 1973, as amended, the Accessibility requirements for ICT products and services in Europe regulations (EN 301 549), the European Accessibility Act, and the Laws of several other countries. Our surveys are constructed to improve visibility and support assistive technologies for customers who have blindness, low vision, limited movement, and limited cognition, language, or learning.



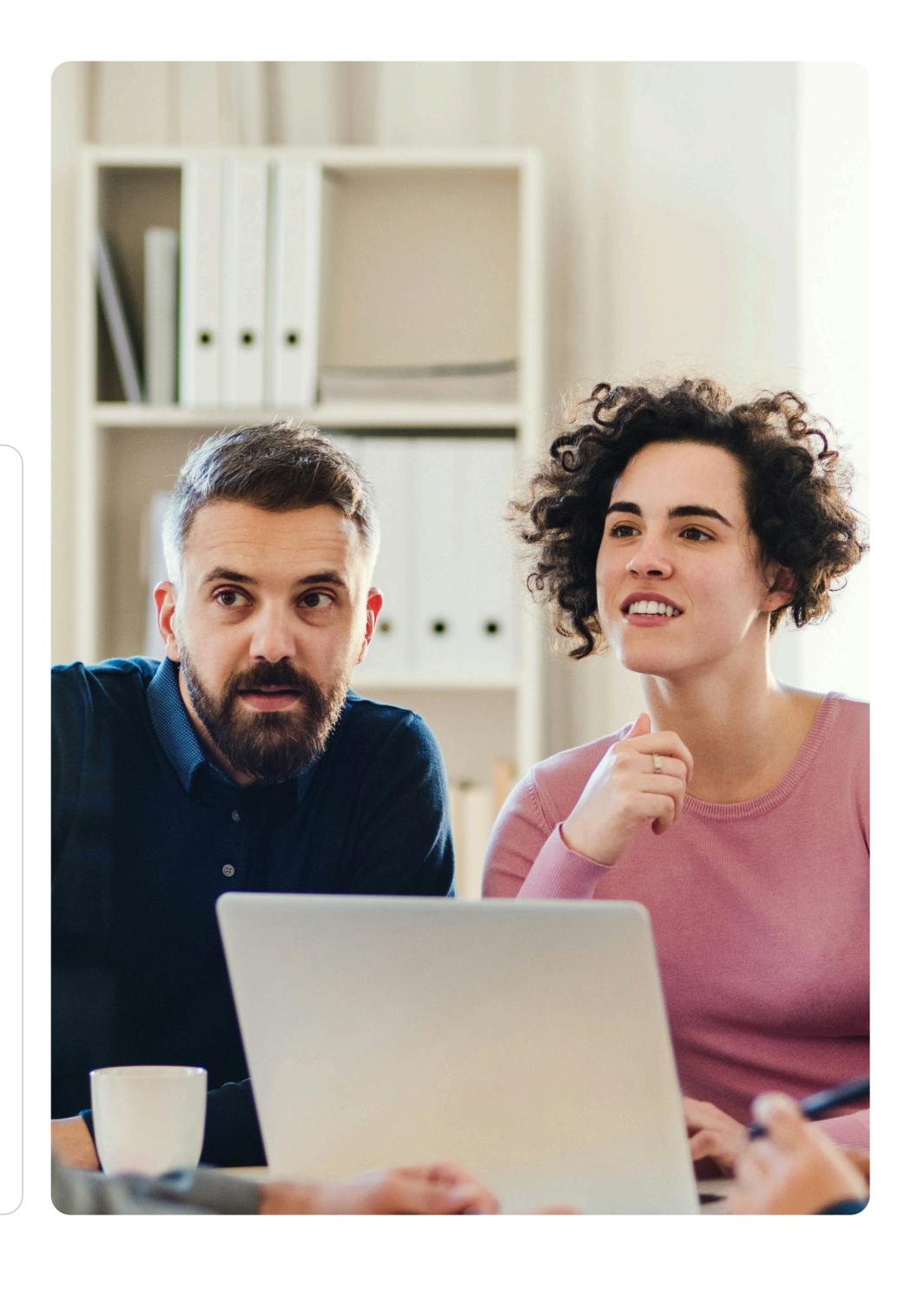
We embed accessibility into our full product lifecycle by:

- Including accessibility as part of our initial designs.
- Leveraging a design system library for all new features and centralized component library that have been vetted by a third party vendor for accessibility.
- Having quality assurance to ensure any fixed and new features meet accessibility requirements.
- Prioritizing accessibility issues with the product managers and engineers that have the highest impact on people with disabilities for our product roadmap.
- Enabling our customers to customize our products to further adjust accessibility of our products, such as font and color customization and alternative texts.
- Providing trainings, "Product Design Introduction to Web
   Accessibility" and "Product & Engineering Introduction to Automated
   Accessibility Training", "Introduction to Digital Accessibility Laws and
   the Web Content Accessibility Guidelines (WCAG)", and "Accessibility
   Compliance Report (ACR also called a VPAT)", open for all Medallians.

## Ethics and Compliance

Every Medallian is responsible for upholding our high ethical standards and complying with all relevant laws and regulations. Our culture of compliance is supported by Medallians who are dedicated to:

- Cultivating a culture of integrity
- Establishing proper standards and controls
- Creating awareness of and advising on ethics and compliance issues
- Developing and implementing relevant and accessible training materials
- Continuous risk spotting and assessment, including through data analysis
- Conducting independent investigations into ethics and compliance violations
- Monitoring ethics and compliance issues and, where appropriate, reporting to regulatory authorities
- Remediating ethics and compliance gaps and violations



## Code of Business Conduct and Ethics

Medallia has a Code of Business Conduct and Ethics that applies to all of our employees, officers, and directors, including our Chief Executive Officer, Chief Financial Officer, and other executive and senior officers. Our Code of Business Conduct and Ethics mirrors our Code of Business Conduct and Ethics for Partners and Suppliers and includes standards that are designed to deter wrongdoing and to promote, among other things:

- Honest and ethical conduct, including the ethical handling of actual or apparent conflicts of interest between personal and professional relationships
- Full, fair, accurate, timely, and understandable disclosure in reports and documents that we file with, or submit to, the government and in other public communications
- Compliance with applicable governmental laws, rules, and regulations
- The prompt internal reporting of violations of the code to appropriate persons
- Accountability for adherence to the code

In addition, our Code of Business Conduct and Ethics covers topics such as:

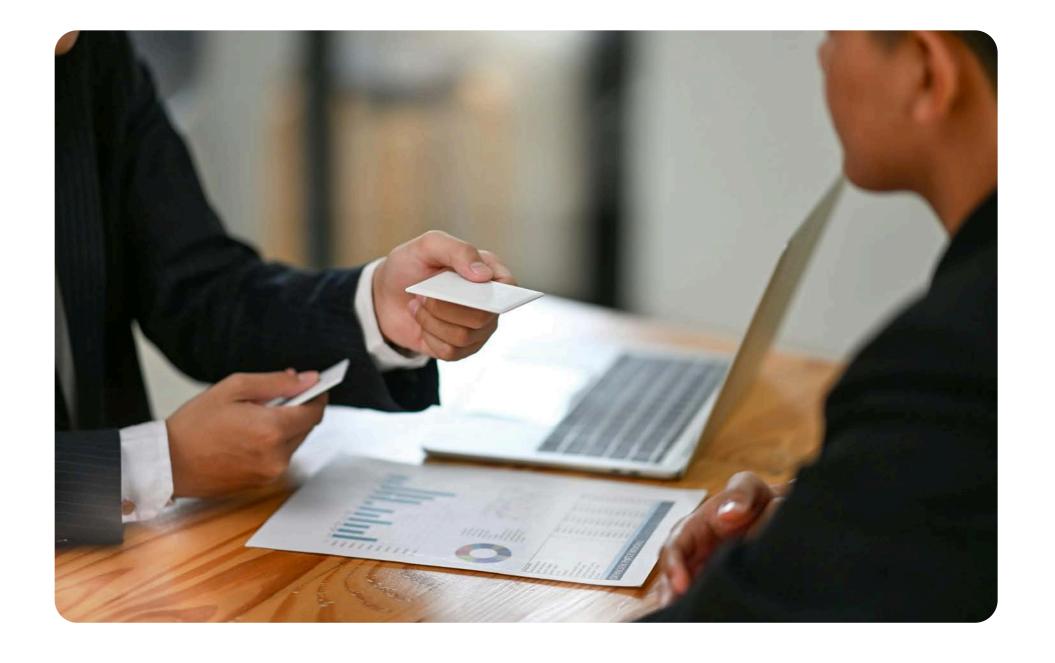
- Health, safety, and environment: Medallia works to conduct its
  business activities and operations in a manner that promotes
  protection of people and the environment to the extent practicable.
  Medallia does not tolerate violence of any kind in the workplace.
- Fair employment practices: Medallia is firmly committed to providing a
  work environment in which all individuals are treated with respect and
  dignity. Medallia prohibits discrimination against or harassment of any
  employee on the basis of race, religion, color, sex, pregnancy, national
  origin, age, physical or mental disability, military or covered-veteran
  status, marital status, sexual orientation, family medical leave, gender
  identify, or any other classification protected by applicable law.
- Anti-human trafficking: Medallia is opposed to all forms of human trafficking, slavery, servitude, forced or compulsory labor, forced child labor and all other trafficking-related activities. To that end, Medallia is committed to fully complying with all applicable labor and employment laws, rules, and regulations, and working to mitigate the risk of human trafficking in its business and supply chains.
- Compliance and Reporting (seeking guidance, reporting violations, investigations, sanctions, and disclosure): The prevention and reporting of violations of the Code of Business Conduct and Ethics is the responsibility of all Medallians. The Code includes an enforcement mechanism that is designed to ensure prompt and consistent enforcement of the code, protection for persons reporting questionable behavior, clear and objective standards for compliance, and a fair process by which to determine violations.

Our compliance expectations apply to all Medallians and extend to the highest levels of the company.

We have an open door policy and anonymous reporting hotline, and all Medallians are encouraged to raise issues, ask questions, and report concerns. We take seriously the obligation to investigate and remediate these reports.



## Code of Business Conduct and Ethics for Partners and Suppliers



Our partners and suppliers are also expected to review, understand, and comply with the policies set forth in our <a href="Code of Business">Conduct and Ethics for Partners and Suppliers</a>. Vendors who onboard with Medallia after May 10, 2024 are also required to sign a statement agreeing to abide by this code for the duration of their relationship with Medallia. This code of conduct should be viewed as the minimum standards we expect from our partner and supplier community and is not intended to reduce, replace, or limit any other legal or contractual obligations that they may otherwise have, including that they may have to Medallia.

We are firmly committed to providing a healthy and safe work environment in which all individuals are treated with respect and dignity, without regard to race, religion, skin color, sex, pregnancy, national origin, age, physical or mental disability, military or covered-Veteran status, marital status, sexual orientation, family medical leave, gender identity, or any other classification protected by applicable law. Every individual has the right to work in a professional atmosphere that is free of violence and bullying, that promotes equal employment opportunities, and where discriminatory practices, including harassment, are prohibited. We require suppliers to promote policies and practices that prohibit violence, bullying, discrimination, and harassment consistent with our Code of Business Conduct and Ethics for Suppliers and Partners and applicable local law.Partners and suppliers must also uphold the human rights of workers, and to treat them with dignity and respect as understood by the local and international community.

Partners and suppliers are prohibited from engaging in human trafficking, slavery, servitude, forced or compulsory labor, forced child labor, and all other trafficking-related activities. Partners and suppliers must comply with applicable labor and employment laws, rules, and regulations. For more information about our Modern Slavery Statement, please see here.

## Our Policies and Training

#### **Policies**

We have various policies in place that support a positive workplace culture. Upon hire and on an as-needed basis thereafter, all Medallians are required to review and acknowledge internal policies and procedures.. Our employee handbook(s), and Code of Conduct are examples of policies that provide a guide to Medallians so they know their rights and responsibilities, the expectations for a healthy and safe environment, and how to access company resources.

#### The Good Medallian Training Program

Medallia delivers Good Medallian training, which helps employees understand their legal obligations, identify potential compliance risks,

and make ethical decisions that align with the organization's values. Training is important in the workplace for many reasons, including skill development, employee satisfaction, compliance with legal requirements, workplace safety, and adaptability. By providing comprehensive training programs, Medallia can improve job performance, increase job satisfaction and retention, reduce the risk of legal or financial consequences, promote workplace safety, and foster adaptability to change.Our Good Medallian training program consists of three courses:

- Code of Conduct
- Preventing Harassment and Discrimination
- Anti-Corruption and Anti-Bribery

The Good Medallian training is assigned to all Medallians upon hire and thereafter on an annual basis. Any US-based Medallian who is promoted from an individual contributor position to a supervisor position is also required to complete a supervisor-specific course on preventing workplace harassment. In addition, any Medallian who has a location change will also be required to take the corresponding training to that new location. We regularly audit for training completion to ensure our employees have the tools and knowledge to successfully fulfill the responsibilities of their role in a way that aligns with our Code of Conduct.

For a comprehensive overview of all training provided at Medallia, please refer to the Training table under Appendix (on page 54).

#### We Listen

We have dedicated resources within our People and Culture Team focused on addressing workplace concerns and fostering a healthy and inclusive working environment for all Medallians. We have a variety of easily accessible reporting channels available, including an online form, to ensure everyone's voice is heard. We are committed to promptly investigating and addressing any concerns reported.



## Appendix

## Sustainability Accounting Standards Board (SASB) Index

This report has been prepared in accordance with the Sustainability Accounting Standards Board's (SASB) Software & IT Services Sector Standard, version 2023-12. The reporting period is fiscal year 2025, which covers February 1, 2024 to January 31, 2025 unless otherwise noted.

Code	Metric	Response				
Environmental Footprint of Hardware Infrastructure						
TC-SI-130a.1	(1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable	1) Total energy consumed = 45,444 GJ The footprint includes some emissions with units that could not be converted to energy consumption in GJ: - 10 kg of R-410a fugitive emissions - 0.05 kg of R-134a fugitive emissions  (2) Percentage grid electricity = 98% This metric is computed by dividing: Total purchased electricity (44,752 GJ) by Total energy consumption (45,444 GJ). The grid electricity total includes all purchased electricity consumption except for renewable energy explicitly indicated in your footprint as generated on-site. The footprint includes some emissions with units that could not be converted to energy consumption in GJ: - 10 kg of R-410a fugitive emissions - 0.05 kg of R-134a fugitive emissions  (3) Percentage renewable energy = 88% This metric is computed by dividing: Total renewable energy consumption (39,843 GJ) by Total energy consumption (45,444 GJ). Renewable energy consumption is a sum of: - Total renewable Scope 1 energy (0 GJ) - Total renewable Scope 2 energy (39,843 GJ) The footprint includes some emissions with units that could not be converted to energy consumption in GJ: - 10 kg of R-410a fugitive emissions - 0.05 kg of R-134a fugitive emissions				



TC-SI-130a.2	<ul><li>(1) Total water withdrawn,</li><li>(2) total water consumed, percentage of each in regions with High or Extremely High Baseline Water Stress</li></ul>	We do not have this information.
TC-SI-130a.3	Discussion of the integration of environmental considerations into strategic planning for data center needs	We are partnering with Watershed, a leading climate platform, for our meaningful climate strategy.
Data Privacy &	Freedom of Expression	
TC-SI-220a.1	Description of policies and practices relating to targeted advertising and user privacy	Please refer to our Privacy Policy.
TC-SI-220a.2	Number of users whose information is used for secondary purposes	Please refer to our Privacy Policy.
TC-SI-220a.3	Total amount of monetary losses as a result of legal proceedings associated with user privacy	No material monetary losses as a result of legal proceedings associated with user privacy
TC-SI-220a.4	(1) Number of law enforcement requests for user information, (2) number of users whose information was requested, (3) percentage resulting in disclosure	Medallia does not publicly report this information as it is confidential.
TC-SI-220a.5	List of countries where core products or services are subject to government-required monitoring, blocking, content filtering, or censoring	Per Medallia's standard Master Services Agreement Section 14.g Export Compliance: Customer will comply with the export control and economic sanctions laws and regulations of the United States and other applicable jurisdictions. Consistent with that obligation, Customer will not make Medallia Products available to any person or entity that is: (i) located in a country that is subject to a U.S. government embargo, (ii) on a U.S. government list of prohibited or restricted parties, or (iii) engaged in activities directly or indirectly related to the proliferation of weapons of mass destruction. https://ofac.treasury.gov/sanctions-programs-and-country-information
		Several countries impose government-required monitoring, blocking, content filtering, or censoring on Software-as-a-Service (SaaS) products or internet services, often under the guise of cybersecurity, national security, or public interest protection. These restrictions can impact SaaS providers by limiting the types of services that can be offered, monitoring user activity, or filtering specific types of content. Some notable countries with such regulations include:



TC-SI-220a.5

List of countries where core products or services are subject to governmentrequired monitoring, blocking, content filtering, or censoring

#### 1. China

Great Firewall of China: Extensive internet censorship and monitoring. SaaS providers often need to comply with strict data localization and government oversight rules. Content filtering: Blocks access to content deemed politically sensitive or inappropriate (e.g., Google, Facebook, YouTube, and many SaaS products). Local partnerships: Foreign SaaS providers often need to partner with local companies and host data within China.

#### 2. Russia

Sovereign Internet Law: Allows the government to monitor internet traffic and censor content. Requires data to be stored locally and gives the government control over internet traffic routing. Content filtering and blocking: The government blocks content it considers extremist, illegal, or harmful to national security.

#### 3. India

Intermediary Guidelines and Digital Media Ethics Code: Requires companies to proactively monitor and remove content that violates local laws or is deemed harmful. Data localization laws: Requires companies to store certain types of data, such as financial and personal data, within India.

#### 4. Iran

**National Information Network (NIN):** Heavily restricts access to global internet services and replaces them with domestic alternatives. **Content censorship and filtering:** Blocks many foreign SaaS services and content related to politics, social issues, and human rights.

#### 5. Turkey

Internet Law No. 5651: Allows the government to block websites or services that violate local laws or are deemed to threaten public order. Monitoring and content removal: Companies must comply with takedown requests and provide user data to authorities.

#### 6. United Arab Emirates (UAE)

Telecommunications Regulatory Authority (TRA): Actively censors content related to political dissent, religion, and social norms. Monitoring and blocking: SaaS services, especially those with messaging or VoIP features, often face restrictions or require local licensing to operate.

#### 7. Saudi Arabia

Censorship of social and political content: The government blocks content that violates social or political norms, including media related to dissent, criticism of the government, or moral issues.

Data localization: Increasing requirements for storing data locally.

#### 8. Vietnam

Cybersecurity Law: Requires internet and SaaS providers to store user data locally and allows the government to monitor and censor online activity. Content filtering: Blocks content that is critical of the government or that is considered to threaten national security.

#### 9. Egypt

Anti-Cyber and Information Technology Crimes Law: Allows authorities to block websites and services deemed harmful to national security or public morals. Content censorship: SaaS providers face restrictions, especially on political content or content related to human rights.



TC-SI-220a.5	List of countries where core products	10. Pakistan
10 01 220d.0	or services are subject to government- required monitoring, blocking, content filtering, or censoring	Pakistan Telecommunications Authority (PTA): Enforces content filtering and censorship laws to block services that are deemed harmful to public order or against Islamic principles. Monitoring and blocking: The government actively blocks services related to dissent, pornography, or content violating religious or cultural norms.  11. Cuba
		Government-controlled internet access: Restricts access to many foreign services, including SaaS, for political and economic reasons. Content monitoring: The government heavily monitors internet usage and censors content related to political dissent or criticism of the government.  12. North Korea
		Complete isolation: Most global SaaS services are not accessible to the general population, and internet access is highly restricted and monitored by the government. Government-run intranet: The country operates a closed off intranet for citizens with limited access to global information.  13. Bahrain
		Telecommunications Law: Gives the government the power to monitor and censor content, particularly regarding political and religious issues.
		Blocking and filtering: Political dissent and criticism of the monarchy are heavily censored.
		These regulations can pose challenges for SaaS companies by requiring compliance with local laws, government monitoring, or content filtering. Many countries require local data storage or limit access to services that do not comply with their legal frameworks.
Data Security		
TC-SI-230a.1	<ul><li>(1) Number of data breaches,</li><li>(2) percentage that are personal data breaches, (3) number of users affected</li></ul>	Medallia does not publicly report this information.
TC-SI-230a.2	Description of approach to identifying and addressing data security risks, including use of third-party cyber security standards	Security certifications are renewed annually, SOC 2 reports are run annually and shared on an as needed basis. Security and privacy risks are reviewed with the board annually and executive steering team quarterly. For more information, please see <a href="Data Privacy Protection">Data Privacy Protection</a> .
Recruiting & Ma	naging a Global, Diverse & Skilled	Workforce
TC-SI-330a.1	Percentage of employees that require a work visa	By January 31, 2025, 7% of our global employees required a working visa.
TC-SI-330a.2	Employee engagement as a percentage	Medallia's FY25 engagement survey shows that 66% of employees agree or strongly agree that Medallia is a great place to work.



TC-SI-330a.3

Percentage of (1) gender and (2) diversity group representation for (a) executive management, (b) non-executive management, (c) technical employees, and (d) all other employees Clarifications:

Executive management: People Manager & VP and up Non-Executive management: People Manager & Below VP Technical Employees: CTO, Product & IT

Gender - Global

#### Disability - US Only

Category	Female	Male	N/A
(a) Executive management	35%	65%	
(b) Non-Executive management	36%	64%	
(c) Technical employees	18%	82%	0%
(d) All other employees	47%	53%	

Category	Disability	Non-Disability	N/A
(a) Executive management	9%	72%	19%
(b) Non-Executive management	5%	78%	16%
(c) Technical employees	10%	70%	20%
(d) All other employees	11%	76%	13%

#### **Ethnicity - US Only**

Majority → White & Asian Minority → Rest

Category	Majority	Minority	N/A
(a) Executive management	82%	11%	7%
(b) Non-Executive management	84%	12%	4%
(c) Technical employees	78%	14%	9%
(d) All other employees	75%	22%	3%

#### Intellectual Property Protection & Competitive Behavior

TC-SI-520a.1 Total amount of monetary losses as a result

of legal proceedings associated with anticompetitive behavior regulations No material monetary losses as a result of legal proceedings associated with anti- competitive behavior regulations.

#### Managing Systemic Risks from Technology Disruptions

(3) total customer downtime

TC-SI-550a.1 Number of Medallia does not pub

(1) performance issues and

(2) service disruptions;

Medallia does not publicly report this information.

TC-SI-550a.2

Description of business continuity risks related to disruptions of operations

Medallia manages business continuity risk as part of ongoing security audits, however, these items are not publicly reported.

#### **Additional Data**

#### Trainings in 2024

Below table outlines a comprehensive overview of required training for all Medallians in calendar year 2024.

Required Training	Topics Included	Number of Training Sessions Provided*	Number of Completions*	Completion Rate*
Good Medallian Training - Code of Conduct	<ul> <li>Conflicts of Interest</li> <li>Diversity Equity</li> <li>Inclusion &amp; Belonging</li> <li>Workplace Safety</li> <li>Environmental Training</li> <li>Protecting Company</li> <li>Information</li> <li>Financial Integrity</li> <li>Legal Integrity</li> <li>Duty to Report</li> </ul>	2030	1955	96%
Good Medallian Training - Preventing Harassment and Discrimination	<ul> <li>Building Positive Workplaces</li> <li>Developing Awareness and Recognizing Discrimination</li> <li>Cultivating Attitudes and</li> <li>Identifying Harassment</li> <li>Exploring Identity and Allyship</li> <li>Maintaining Positive Workplaces</li> <li>Leading Workplaces Resistant to Harassment &amp; Discrimination</li> </ul>	2099	2033	97%



Good Medallian Training - Anti-corruption and Bribery	<ul> <li>Anti-Corruption</li> <li>Anti-Bribery</li> <li>Third Parties, Reporting</li> <li>Concerns</li> <li>Reviewing Anti-Corruption and Bribery Policy &amp; Global Travel and Expense Policy</li> </ul>	2027	1958	97%
Security Training	<ul> <li>Phishing</li> <li>Password management Smishing</li> <li>Malware</li> <li>Virus</li> <li>Social engineering</li> </ul>	2084	1906	91%
Privacy Training	<ul><li>Privacy concepts</li><li>GDPR</li><li>HIPAA</li></ul>	2084	1906	91%



<sup>\* &</sup>quot;Number of training sessions provided" outlines the number of training sessions assigned to employees. "Number of completions" outlines the number of Medallians who finished the training. "Completion rate" is the percentage of Medallians who finished the training in calendar year 2024.

Below table outlines a comprehensive overview of skills-related training provided at Medallia in Fiscal Year 2025 (Feb 1, 2024 - Jan 31, 2025).

Skills Training	Topics Included	Scope	Number of courses**	Number of participants**
Product Training	Detailed courses on our products, features, and services provided.	Skills training for Professional Services, Customer Success, and other client-facing departments.	763	1245
Sales Enablement	<ul> <li>Sales Methodology</li> <li>Sales Onboarding</li> <li>Sales Plays</li> <li>Sales Process</li> <li>Sales Product</li> <li>Sales Skills</li> <li>Sales Tools</li> <li>Sales Competencies</li> </ul>	Skills training for Sales Department	183	750
Leadership Essentials	<ul> <li>Foundational Leadership</li> <li>Coaching Strategies</li> <li>Attraction &amp; Recruitment Strategies</li> <li>Creating a Culture of Success</li> <li>Engagement Strategies</li> </ul>	Skills training provided for people managers	25	170



Leading@Medallia	<ul><li>Leadership Mindset</li><li>Leadership Core Competences</li><li>Medallian Lifecycle</li></ul>	Skills training provided for new people managers	3	25
The Leadership Experience	<ul> <li>Building Trust for Organizational and Team Health</li> <li>The Emotional Intelligence and Leadership Connection</li> <li>Warm Leadership and Psychological Safety</li> <li>Diversity, Equity, Inclusion and Belonging Lens for Leaders</li> <li>The Art and Science of Employee Engagement</li> <li>Developing Your People</li> <li>Guiding Our People and the Organization through Change</li> </ul>	Skills training provided for senior leaders	8	11
Interview Training (OK to Hire, OK to Interview)	Unbiased interviewing skills for interviewers and hiring managers	Optional for all Medallians	2	63

<sup>\*\* &</sup>quot;Number of courses" is the number of courses or modules in that skills training. "Number of participants" is the number of Medallians who participated in that skills training in fiscal year 2024.



### Ethics Rates in FY25 (Feb 1, 2024 - Jan 31, 2025)

- Number of whistleblower cases reported and their topic
   (e.g. corruption, bribery, anti competition) = 0
- Number of confirmed ethics incidents/breaches = 0
- Number of work-related claims = 0



### Thank You!

esg@medallia.com

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